

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND NINTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 3, 1995

The Board of Trustees met at its regular monthly meeting on Friday, February 3, 1995, at The Ohio State University College of Law, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 3, 1995 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on February 3, 1995, at 11:00 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. First of all let me say that we are absolutely delighted to be in this beautiful facility -- our Law School -- one of the premier law schools in this country. We will have an opportunity to hear from its Dean a bit later, but nonetheless it is a delight to welcome all of you to this particular setting.

Inasmuch as this is our first meeting of 1995, I feel it is appropriate to say Happy New Year! But for our faculty, students, and staff, 1995 already has begun as a very busy and productive one.

A group of our faculty joined me in Dayton last month for the signing of a transfer agreement with Sinclair Community College. We then traveled to Springfield where a similar agreement was signed with Clark State Community College. These agreements are prepared to help students at community colleges make informed course selections that will prepare them to then enroll at Ohio State. You may recall that we signed similar agreements with three community colleges in the greater Cleveland area last year. The goal is -- as I like to say -- to create a more seamless academic career for students who begin at a community college in anticipation of entering a bachelor's degree program at Ohio State.

We also made an outreach visit last month to Pittsburgh. A group of high school counselors from the greater Pittsburgh area accepted our invitation to breakfast in order to learn more about Ohio State. A team from admissions and the University Honors Center joined me to tell the story of Ohio State to these very interested high school educators.

Students from the University Honors Center have reached out to our community by joining the faculty and students of Indianola Middle School in the Adopt-A-School Program. Our honors students will be tutoring youngsters in a variety of subjects, offering music lessons, and participating in after-school programs. Superintendent Larry Mixon and Ohio's First Lady Janet Voinovich were part of the kickoff celebration.

Ohio State's fraternities and sororities adopted Indianola Elementary School last year. So this is an ongoing program that we have and several of our other areas within the institution have adopted other schools. Through these programs, our students are participating in meaningful community service and recruiting future Ohio State students as well.

The university's celebration of United Black World Month began this week. From an address by Astronaut Charles Bolden to Farrell Foreman's Play "Gym Rats," this month-long series of cultural, social, and educational programs both energizes and educates all members of our very diverse community.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

As we seek to build a stronger sense of community on our campuses, we also are working to improve the administrative infrastructure. Today, we will hear a report on Ohio State's Administrative Resource Management System (ARMS) initiative. This project will make a significant difference in the efficiency and effectiveness of many of our operating systems using state-of-the-art and state-of-the-market technologies.

I am reminded of the continuous challenge of changing technologies. At the winter meeting of the Board of Trustees in 1881, there was an extensive discussion of introducing new technology to the campus. The Board agreed to look into the feasibility of introducing electric lights. And we have been trying to "see the light" ever since.

We are meeting today in one of our newest facilities, as I mentioned, which is home to the College of Law. I think, by the way, as we look around we can all agree -- and I can remember one of the first speeches that I gave at this institution was in this auditorium -- that the transformation is really quite remarkable.

I am pleased that Dean Greg Williams will be updating the Board shortly on the College of Law. I hope you will not hold it against him that I am a member of his faculty! I was just up looking at my offices as a matter of fact.

I would note that Dean Williams' book, *Life on the Color Line: The True Story of a White Boy Who Discovered He Was Black*, is in bookstores this week. A major article on Greg appeared in last week's *Chronicle of Higher Education*, and he will appear with Tom Brokaw on *Dateline NBC* and on *Oprah* later this month. He also will be on national public radio this weekend and on *Fresh Air*, an NPR production. I saw him upstairs a minute ago with the Associated Press and he had a marvelous article that appeared yesterday in *The New York Times*. His is an interesting life story and is prompting dialogue and critical acclaim across this country. I wish him good luck as he faces the glare of publicity. If he can survive Oprah, he can certainly handle this Law School!

Virginia Trethewey is here -- Ginny, will you please stand? One of the distinguished graduates of this law school, Virginia Trethewey, is recommended to you today as Vice President for Legal Affairs and General Counsel. Ginny, we are delighted that you are here today. You graduated from this law school and can remember it when it was in somewhat different quarters and now you have returned as Vice President and General Counsel.

Of course, I would be remiss if I did not say publicly what I said to the Board privately today. One of the great joys of my life has been the opportunity to work with Judge Robert Duncan, a truly distinguished citizen of this state and a great, great, great, great citizen of this University. I want you all to know that he will continue to be part of our administrative team, nonetheless this is a passing of the baton. So with this appointment, I want you all to know that we are appreciative to Ginny and appreciative to Bob, and look forward to the continuing relationship with both of them.

Mr. Chairman, that concludes my report.

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UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

Mr. Chairman, there are several things that I would like to bring to the attention of the Board regarding restructuring. First, all colleges as well as other units reporting to me have recently submitted -- at my request -- updates on their progress with respect to restructuring in their units and also as it relates to other units. I requested this information and analysis in preparation for the annual budget hearings to commence towards the end of Winter Quarter. I've also asked the Adhoc Senate Oversight Committee on Restructuring to review these reports and to provide me with their evaluation and comment, and I will soon be receiving those reports. I shall also review these reports with the Provost's Advisory Committee.

I regret to inform you -- but I think that you already know -- of Roy Koenigknecht's intention to step down as Dean of the Graduate School, effective at summer's end. This comes at the end of his second five-year term in a position where he has lead a number of important initiatives to enhance graduate programs at Ohio State University.

Given this transition, I have appointed a committee to conduct a review of the organization of the Graduate School. The committee is comprised of faculty who currently serve as directors of committees of graduate studies in their departments or interdisciplinary areas, as well as from the Senate Research Committee. As a matter of fact, Professor Sam Traina -- who participated in making a report to the Educational Affairs Committee -- is going to be a member of that committee. Also serving on this committee will be faculty from the Oversight Committee on Restructuring and the Council of Deans and Department Chairs, as well as two graduate students. Their report is due to me by the end of the Spring Quarter of this year. The purpose of this review is to help us assure that -- in the way that we operate -- we support and enhance our graduate programs in the most effective and efficient way possible.

Next, the proposals to restructure the College of Human Ecology, and the transfer of Geodetic Science from MAPS and its merger into the College of Engineering continue to be under the review of the University Senate. Also, I anticipate forwarding at least three additional proposals for restructuring to the appropriate Senate committees for review by the end of Winter Quarter.

I look forward to keeping you abreast of these initiatives, as well as others which I will report on at the next Board meeting concerning restructuring and academic support units.

Thank you, Mr. Chairman.

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PRESENTATION FROM BATH OPEN SPACES

Mr. Kessler:

I'd now like to call on Mr. Paul Meyer, representing Bath Open Spaces, who will address the Board for not more than five minutes. Welcome, Mr. Meyer.

PRESENTATION FROM BATH OPEN SPACES (contd)

Mr. Paul Meyer:

I'd like to ask some of my colleagues to join me. Members of the Board, Mr. President, and Judge Duncan, we are very pleased to be here this morning. My name is Paul Meyer. I can speak about 200 words a minute, with gusts up to 250, so I'm going to try to get through my time as quickly as possible.

I'm an attorney from Summit County and I want to thank Judge Duncan for arranging this opportunity for me to address the Board. I represent a grass roots community group known as Bath Open Spaces. We are concerned with the future of a 1,500-acre property which was acquired 24 days ago by Ohio State University. I'd just like to introduce some of my colleagues that came down here with me this morning from Summit County: Rachel Berstein, Susan Lines, Wilma Martino, Pat Patavan, and Chuck Wright.

As I'm sure all of you know, in 1987 the late Raymond Firestone gave The Ohio State University a wonderful opportunity and a great challenge. The opportunity was a bargain sale option to purchase his entire property below the market value. The challenge is now before you -- to make a thoughtful land-use decision consistent with your responsibilities.

I'm going to ask Mr. Wright to distribute these booklets. I brought these for you to take a look at. If you will just bear with me, it is arranged here in a precise way that I hope will be meaningful to you.

The first page -- which I'll start describing and I'd like you to take a look at is a fold-out -- is an aerial photograph that was taken in 1991 and it shows the entire property that you now own. It was shot at about 20,000 feet. Just to orient you -- if you're looking at that photo -- north is at the top; south at the bottom; Interstate 77 is on your right -- you can see that highway going north and south; and Interstate 271 is the highway running southwest to northeast. The Ohio Turnpike is not on this map, it is about 4 miles further up to the north; Cleveland is approximately 25 miles to the north; and Akron is approximately 8 miles to the south. The property outlined in red is your property.

You'll notice over on the left -- which is toward the west -- a parcel that is noncontiguous to the other property. That property is largely located in Medina County and represents about 214 acres. You will also notice a little spur of that piece that sticks into Summit County. The remaining property is in Summit County and it is entirely in Bath Township, which is the community that my colleagues and I reside in. The property represents about 10 percent of the area of Bath and, in terms of available land for development, it is about two-thirds of the total Township.

The Firestone homestead -- again, you won't be able to see it, but I will call it the right corner of the property -- represents the home that Mr. and Mrs. Firestone resided in for many years. The surrounding acreage is about 140 acres and is beautifully landscaped; it is a breathtaking vista that you can enjoy from that location.

Also on the property -- toward the center and bottom -- is a dark area called Bath Pond and there is a surrounding bog area that surrounds it. They tell me this is what is known as a kettle pond, which was carved out when the glacier retreated across northern Ohio. It has been largely undisturbed. There has been some ditching and dredging of it, but it remains pretty much intact after about 10,000 years.

PRESENTATION FROM BATH OPEN SPACES (contd)

Mr. Meyer: (contd)

The next page is basically a road map of the Township and shows you the impact of the property in the Township.

I want to spend a moment on the next page which is what we call, "the green sheet." It is a Bath Open Spaces outline of a land-use concept. We started this organization last summer with one person, Wesley Lemmon, an adjoining landowner. Since then, we've grown to over 400 participating members. Our steering committee meets every Sunday night and we have several other standing committees. Chuck, for example, heads up our fundraising activities; Susan and Wilma are on our schools committee; and Pat and Rachel are on our parks and environmental committee. We also have a communications committee and a planning committee.

On January 15, we presented this green sheet. It was thoroughly discussed at that time and unanimously approved as sort of a guideline for our approach to this issue. Just spending a moment on it, our first objective for this property and what we want more than anything is to recoup the investment of Ohio State University, together with an appropriate return on that investment. We think that is only appropriate because of the public funding that was used to purchase this property and the charitable intent of Raymond C. Firestone.

The second objective is that we perceive that there are some public and community interests at stake here and we certainly want to accomplish whatever those might be. Then the third objective is the land itself. We want to preserve open spaces and sensitive areas. It is beautiful property and we invite all of you to visit the community and visit your property. I think you will really be impressed.

Our approach in the structure is to try and have a detailed land-use plan within the next year or so and we think that is appropriate. Then the basic provisions are important in this outline. The first provision is that we are calling for a retention of Ohio State of some property for use as Ohio State sees fit. I read in The Columbus Dispatch that Dr. Gee suggested that the homestead there might make an academic retreat. I want to tell you, sir, that this prospect is especially appealing to people in Summit County. We'd love to have an Ohio State presence there, and we think it would be a delightful opportunity for the University, as well as the community. So we're very sincere about that. We want you to keep some of that property if it suits your purpose.

A lot of people think, or thought at first, that we are against development, we don't want any changes, and only Raymond Firestone could keep that property the way it is. We know that some things have to change, and so we are calling for limited residential development. We understand that is probably going to occur, and it is probably appropriate to recoup the investment.

Number three, four, and five of our basic provisions are things that I will be able to show you support for, and they are things that are in place and in progress right now. The third item is the retention of that 214 acres that is in Medina County. The park district is very interested in that property. We've met with them and our parks committee has met with them. They're very sincere about acquiring it and they have funds available for financing, and, I believe, they've written to the University. So, we'd love to see them accomplish their purpose and acquire some of that property.

PRESENTATION FROM BATH OPEN SPACES (contd)

Mr. Meyer: (contd)

The fourth provision on this sheet is the acquisition of some of the main property in Bath Township. We're calling for a mixed-use park and recreation area. We're either suggesting that Bath itself could acquire some of that property or in conjunction with Metro Parks, which is the park system for Summit County.

Then the fifth provision is an acquisition of some of that property by the local school district. I happen to be a graduate of that school district and have two children there now. I can tell you that it is a very fine school and the superintendent of the schools has written to Ohio State and indicated an interest in this property. So, we've incorporated their wishes into our approach.

I will not read the rest, but will say we have received tremendous encouragement from a number of people: U.S. Representative Thomas Sawyer; former Congressman John Siberling; State Representative Karen Dotey; and Summit County Executive Tim Davis. We have received the support of other groups in the area and are working with these groups together as friends of Firestone Farm, which include: Revere Land Conservancy, Medina Land Conservancy, and Sierra Club. These groups have adopted this green sheet as their approach without any changes.

Behind the green sheet -- on the next pages, just to quickly look -- we have a letter, for example, from the Medina County Park District which supports their interests; as I say, we have met with them. The next one is a very interesting letter from Metro Park serving Summit County and it was just dated January 27 and signed by John Daily. I want to tell you that this was his last day on the job after 30 years of service to the Metro Parks in Summit County. The very last thing he did before leaving his responsibilities was to sign this letter and indicate his interest in acquiring property from Ohio State. He is now, by the way, consulting with Bath Open Spaces on our Parks Proposal and he is going to help us design that and present that to the Metro Parks of Summit County.

There is also -- on the next page -- a letter from the Revere School District. I alluded to that. I want to call your attention to something Patrick Corbett says in the second paragraph which is, "... we are unable to accommodate the enrollment increase that would accompany any significant residential development." They are very serious about that. A significant residential development would, in effect, overwhelm the school system that exists there now. Then in the last paragraph he says, "we are interested in acquiring necessary acreage" and he also says, "we are interested in participating in the planning discussions" and I just call your attention to that.

There is a letter in there from the Corps of Engineers, which is interested in the wetlands aspect and so on. Then we also have had, just recently, a letter from the Ohio Department of Natural Resources which indicates interest in coming aboard and surveying the property from a botanical point of view.

Mr. Kessler:

Mr. Meyer, excuse me, you are into ten minutes, so if you could conclude.

PRESENTATION FROM BATH OPEN SPACES (contd)

Mr. Meyer:

O.K., let me conclude then. We have got a lot of information in there, along with a collection of newspaper articles to give you some background. Very frankly, we would like you to visit the property, we invite you to come to our community, and we want you to stay and use the land. We ask today that as you assemble your team of consultants, you appoint a representative of Bath Open Spaces as a member of that team. We want to work together and participate in the planning process in a meaningful way.

Thank you very much.

Mr. Kessler:

Thank you, Mr. Meyer, and your colleagues for coming down to Columbus and addressing us. We appreciate your time and your interest. Thank you.

(See Appendix XXXI for Bath Open Spaces -- Outline of Land Use Concepts for Firestone Property (Green Sheet), page 551.)

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ADMINISTRATIVE RESOURCE MANAGEMENT SYSTEM (ARMS) INITIATIVE

Mr. Kessler:

I'd next like to call on Mr. John Ellinger to report on the ARMS Project.

Mr. John Ellinger:

Mr. Chairman and members of the Board, if I may, I'll stand to give this presentation. I cannot do this presentation of ARMS alone, so I'm going to ask a few of my colleagues to come up and join me as I introduce them, as they are team members. We have Penny O'Neil, Co-chair of the ARMS Steering Committee; Leslie Flesch, Co-chair of the ARMS Steering Committee; Vance Hughes, Managing Partner for the Andersen Consulting Firm, as part of our project; and Rob DePalma, Director of the Project team from Andersen Consulting.

Today, we'd like to show you two examples of the business process re-engineering of the systems that we have been looking at in the first 95 days that our group has been working together.

I am going to start back first at the Managing for the Future Task Force -- as President Gee had submitted that to this group and a number of the members of the Board have participated in this. One of their recommendations was to review and improve the information management system that we have in this institution. Our part of this is the comprehensive look at implementing those types of things.

What we have in front of you is a scroll of an Income and Expense Transfer Form. This is an example of what ARMS is about -- changing the way we do business. This form is simply used to send money from one department to another because of a mistake that has been made. What we have here -- and I will point them out to you -- is the originating department and their processes, the counter department, the Accounting Division, University Systems, and, again, back to the Accounting Division.

ADMINISTRATIVE RESOURCE MANAGEMENT SYSTEM (ARMS) INITIATIVE (contd)

Mr. Ellinger: (contd)

The specific metrics on this particular part right now is up to three weeks processing time; 17 people involved; 26 individual stops -- now remember I am only talking about one form that we have here, and we do 4,000 of them a year; 11 miles walked; five different forms in addition to this one; and 200 shadow systems somewhere out here in the University that we are currently using.

What we are suggesting as an alternative would be a single financial repository where we can automate our systems, where the originating department can start their process, and send it automatically to the counter department. We would only get the Accounting Division involved if, and when, it is necessary to do so as part of an exception process.

While they are getting setup for the second scroll, let me share with you some other thoughts. We have in this 95 days been out also checking with our counterparts across the country. What are other schools doing? What do the National Associations have that we should be looking for? We have contacted approximately 26 other institutions who have been alerted that we are doing business process re-engineering on our systems. What we have found is that they are doing it piecemeal, they are not integrating their financial and human resource system. One of the things that we have found very little in other institutions.

The University of Minnesota spent \$26 million on a financial system, which many of our counterparts found out doesn't work because it didn't involve users, the people who are out there actually doing it. At the University of California-Davis, they have spent the last six years putting in a human resource system. They have customized it themselves and have no estimate of how much that cost is going to be, but they have spent \$26 million to put in a fiber-optic system. Now if you remember, the leadership, both sitting here as vice presidents and yourselves, have already done that. We have a better system of Sonnet and communication than many other institutions in this country, so we are already a leg up.

This second scroll that they are holding up is called the "Day of Hire." Every time a new employee comes into this institution we start with I-9 forms. We have W-4 forms for state and federal income tax; Personnel Data Records for things like what your educational background is and where you have worked; retirement forms for PERS and STRS; direct deposit forms for paychecks; optional paid deduction process flows; Personnel Action Requests -- and that is what this form is and we do 54,000 of those a year in this institution; on-line wage processing; orientation items; and benefits enrollments in the departments and benefits for Human Resources.

The metrics for this are: three weeks in time; 20 people involved; four departments; 61 manual steps; five miles walked by the employee alone; 27 different forms are in this process; eight shadow systems; six different stops for employees; and 20 times the employee fills out some of the same information in this process.

What we are suggesting is a single repository of information adapted for electronic transfer from department to employee. We are suggesting also that we interface with such things as: Traffic and Parking, so that the new employee does not have to go over and do that again; or their I.D.; or the retirement system, so that we don't have to send paper to the retirement systems. That type of flow charting is one day, hopefully, two people involved, ten manual work steps -- principally because we still can not eliminate the paper from outside, and one time to fill out the information.

ADMINISTRATIVE RESOURCE MANAGEMENT SYSTEM (ARMS) INITIATIVE (contd)

Mr. Ellinger: (contd)

How are we going from there to here? We are starting with some of the changes that we have already identified here to begin making changes in our current manual systems. What we have here in the future system is somewhere between two and three years out -- we can't wait to change some of these. The fun piece of doing this process is getting a process group in one room and watching them talk to each other and say, "I didn't know that you did that" and they work on the same floor. We certainly want to include best practices. We have visited private industry, such as Martin-Marietta, who just installed a system like this. We visited them last week. We also hope to visit folks like Nationwide Insurance and other groups across the state. The success factors in these projects -- as we have looked at them -- are: open communications with everyone on campus; involvement of users, managers, department chairs, and the decision makers in this institution; we need to educate and train the people, starting from day one. One of our Big 10 schools implemented a financial system without doing any training and they had a revolution on their hands by the users because they didn't know how to use it. We have to learn from the mistakes of others. We have to keep it simple. If a process or a step in a process does not add value, then let's not include that as a step. And, lastly, we have to overcome resistance to change because that is what the ARMS project is about, changing how we do business, and more importantly, how we do our jobs.

Mr. Chairman, that concludes my remarks.

Mr. Kessler:

Thank you very much, John, to you and your colleagues for an excellent presentation.

(See Appendix XXXII for charts, page 553.)

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REPORT ON THE COLLEGE OF LAW

Mr. Kessler:

I would like to next call on Dean Williams to report on the College of Law. Dean Williams, I want to thank you and your staff for hosting our meeting today and for the great book.

Dean Gregory Williams:

Thank you very much. It is a pleasure to be here today and I would like to welcome you, on behalf of the students, faculty, and staff, to the Law School. I hope that you have had a chance to walk around to see the building. We certainly love the building and it has made a great deal of difference in terms of what we are able to do here in the College of Law. We particularly want to thank the Board for their assistance in helping us to move forward on the building, as well as the central administration. And, of course, we had a number of private donors who were helpful as well, some of whom are sitting at the head table. So, again, welcome, we are glad that you are here with us today.

REPORT ON THE COLLEGE OF LAW (contd)

Dean Williams: (contd)

What I would like to do is to tell you a little bit about what is going on in the Law School to kind of bring you up-to-date on some of the things that are happening here. I am really pleased to talk about what is happening because we are at a very exciting time and things are happening at the local, national, and international level that we are involved in.

For instance, on the international level we recently had visitors here from the Ukraine that were looking at the American legal system and had a number of issues that they wanted to discuss with us. They were invited to Ohio by the Chief Justice of the Ohio Supreme Court, Justice Moyer, who is one of our graduates. They came here and we had an opportunity to spend a great deal of time talking with them about issues that they are facing in the Ukraine. In fact, they enjoyed the opportunity to exchange information so much that they have invited Professor Greg Travalio, of our faculty, to visit them this spring in the Ukraine to talk about issues with regard to commercial law.

We have John McCormac, a visiting faculty member. Some of you may be familiar with John who formerly served as the Dean of the Capital Law School, but also served as a Judge on the Court of Appeals in Ohio. He has been conducting a series of seminars over the years with judges in Ohio who are coming here to the Law School, going through training programs, and addressing issues that are important for the courts to look at in Ohio.

Another major activity that we have been involved in for quite some time, deals with dispute resolution. This spring we will be having a major conference here, and the keynote address will be made by Judge Jack Weinstein, of the Federal District Court in New York City. We are doing this conference in joint sponsorship with the Mershon Center, as well as our own Socio-legal Center. I should also point out that our work in dispute resolution has received such attention nationally that our Journal of Dispute Resolution, which is our second major journal that we have in the Law School, has now been adopted as the American Bar Association's official journal on dispute resolution. I think this is a substantial endorsement of the work that we have been able to do on dispute resolution.

Of course, our main journal, The Law Journal, continues to be the twelfth most frequently cited journal in the United States. So we are very proud of the work that has been done by our folks on both journals. We are also very fortunate to have one of the most outstanding persons in the country on dispute resolution, Associate Dean Nancy Rogers, who is now on the third edition of her book on dispute resolution. In fact, her work is so sufficiently recognized world-wide that she has been asked to head a delegation going to Barcelona, Spain, this summer, to conduct a series of seminars on dispute resolution for individuals in the Spanish government.

We have a number of new projects that we are presently in the process of developing. One project that there has been a great deal of interest in is called "Justice for Children," and Professor Edward Foley has undertaken the leadership of that program. This program has generated a lot of interest both within the Law School, as well as outside. We have a number of grant agencies that have expressed interest in trying to support what we are doing in looking at issues directly related to legal issues concerning children.

In addition, we still try to use our retirees. One of our retirees was an associate dean, John Henderson, who has undertaken leadership of a program involving law students

REPORT ON THE COLLEGE OF LAW (contd)

Dean Williams: (contd)

going into the Columbus Schools to provide classes and information about the legal system. We are very excited about that project.

Within the Law School we have also undertaken some major curriculum revisions in the last year. Professor Greg Travaglio served as chair of the Curriculum Committee and lead a two-year review and suggestions for revision of our first-year curriculum. In particular, adding additional courses in the first-year curriculum that we think are important for students to have once they graduate these days. But more importantly, we also want to focus on developing the writing skills of students. So we are going to be changing our curriculum and having our regular faculty members involved in small classes, no more than 20 students, working with students to enhance and develop their writing skills. We think this is very important in terms of the training that we need to provide here.

We continue to draw some of the finest students in the United States here to the Law School. We have on the average about 2,000 applications for 225 seats and they are truly outstanding applicants. We have a medium grade point average in our entering class of about a 3.5 on a 4.0 scale and a medium LSAT score of about 160 or about in the eighty-seventh percentile nationally. Approximately 75 percent of our student body are Ohioans, so we are getting just a truly outstanding student body here at the Law School.

In addition, we have been able to do a very good job with regard to placement. We are placing over 90 percent of our graduates within nine months of graduation. The average in the country is about 83 percent, so we are clearly above the average. Furthermore, I think that it is important to add that approximately two-thirds of our graduates are providing legal advice and assistance, and working in legal positions in the State of Ohio. It is also important to add that there was a recent study done concerning what the legal needs are in the State of Ohio. In spite of the fact that we are graduating a fair number of students every year, we are still only meeting approximately 17 percent of that need. So our feeling is that we are getting great students, they are having a truly outstanding program here, and they are going out in large measures serving the people of Ohio. So we are very, very proud of that.

We continue to provide a number of opportunities for students in the Law School to enhance their practical experience. We have an excellent clinical program that is led by Professor David Goldberger, who argued a case before the Supreme Court of the United States last fall. We have many, many students who are trying to take part in that clinical program. Unfortunately, we are not able to meet all of their needs, but we are hoping that we can expand the clinical opportunities in the future. We did add some additional clinical work this past year, with an additional mediation clinic. We presently have a prosecution clinic, as well as a criminal defense clinic, and we have students also involved in representing Ohio State University students in landlord/tenant disputes.

I want to draw your attention to some other aspects of the program, one which is our Socio-legal Center. We have one of the most unique connections in the world with Oxford University. We have many of our faculty members that are working with colleagues in England, specifically at Oxford University, trying to address pressing legal issues that are of international, as well as local and national scope.

REPORT ON THE COLLEGE OF LAW (contd)

Dean Williams: (contd)

We also have Professor James Brudney doing a substantial study of the National Labor and Relations Board's decisions and looking at those cases, and we have a joint project between Ohio State and Oxford in looking at regulatory law enforcement. In other words, how regulatory agencies make their decisions when they are confronted with issues in front of them. We also have Professor Timothy Jost doing a great deal of work in the health care area and his work has been recognized nationally. He has been asked to go to Washington several times to speak with Congressional leaders concerning health care issues.

I know that I have raced through this, but I did want to give you an overview of what is happening in the Law School. I think that it is an exciting time for us. The future is bright, we have a great building, we have a great student body, we have been able to gather a tremendous faculty, and we have just recently hired two new people. This means that three of our last four hires have served as Clerks on the Supreme Court of the United States. And lastly, we have a high placement of our students that are graduating and who are going out to serve the legal needs of the State of Ohio.

I thank you for the opportunity to speak with you, and if you have any questions, I would be glad to answer them.

Mr. Kessler:

Thank you, Dean Williams. Are there any questions for Dean Williams?

President Gee:

Dean Williams, we appreciate two things: 1) is your leadership; and 2) is the opportunity that so many of our students have in getting a great legal education. But we remind you that Tom is one of our Trustees, so if you want to get a special pleading, always look to Tom.

Dean Williams:

I talk to Tom quite frequently.

President Gee:

That is what I thought. But we do thank you for your leadership. As you know, Greg is not in his rookie year. He came in and was presented with some enormous challenges and opportunities, and he has really grappled with both very effectively. We were just talking about this this morning, that now that we are more on the opportunity side he is going to have an enormous impact on the quality of legal education, not only at this University, but nationally. We are grateful for your leadership, Greg.

Mr. Smith:

I just want to point out that on the Search Committee that ultimately selected the Dean, he was the unanimous choice of the students. I think that choice has been borne out so far.

REPORT ON THE COLLEGE OF LAW (contd)

Mr. Kessler:

Thank you very much, Dean Williams.

Dean Williams:

Thank you very much.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

At your places you will find a copy of the report for both the November and December 1994 Grants and Contracts.

As I mentioned in my heads-up report at the last meeting in December, expenditures and awards were up substantially. Awards for the year are in excess of \$97.8 million or 21.4 percent above the July to December time period last year. A summary of the award totals is given in Tab 2 of this report. Detailed tables on awards and expenditures for November 1994 are also included.

At Tab 3, five projects are highlighted. Tab 4 is a complete list of new awards received in December and in Tab 5 a list of new awards for November is presented. Tab 6, provides a summary of NIH awards to Big Ten Medical Schools for Fiscal Year 1994. In the latest report, Ohio State has moved from sixty-fifth in 1991, up to fifty-third in the national rankings.

As I have done in the past, this week I visited with one of our distinguished professors, Dr. Arthur Burghes in the Departments of Neurology, Medical Biochemistry, and Molecular Genetics. I also met with one of his graduate students and a post-doctoral fellow to hear some of their concerns. I found the visit quite enlightening and think we need to address some of these issues.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-77

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

At the December and January meetings, the Hospitals Board received reports indicating monthly financial returns were better than budgeted. Additionally, changes to the Medical Staff Bylaws were approved so they would be consistent with the Joint Commission criteria.

The Hospitals Board spent considerable time discussing the changing healthcare market which is characterized by the buyers of health services demanding cost-effective, easily accessible, well integrated, quality care. These demands are causing employers, insurance companies, and governmental health programs to alter the way health services are managed and financed. As a result, healthcare providers are altering their organizations in order to respond to the patient, the payor, and other external agencies.

Current activities in central Ohio include the purchase of physician practices by insurance companies, the affiliation of hospitals, and the increasing use of heavily discounted payments. These types of changes will jeopardize the educational program and financial stability of the Medical Center if new operational initiatives are not undertaken. The Hospitals Board has supported initiatives which include the aggressive creation of a primary care network, the use of alternative sites for a comprehensive provision of healthcare services, the development of a medical center sponsored HMO, and formal partnerships with physician groups, hospitals, and insurance companies. The potential partners would include both proprietary and non-profit organizations. All logical partnership options which could support these initiatives are currently being explored.

In addition, Mr. Chairman, I have two resolutions that I would like to present to the Board:

HOME HEALTH CARE PROGRAM (AGREEMENT WITH MEDOHIO HEALTH, INC.)

Resolution No. 95-78

WHEREAS The Medical Center of The Ohio State University has operated successful inpatient and outpatient programs offering needed services to the community as well as educational opportunities for students and residents; and

WHEREAS home health care programs are becoming increasingly necessary in delivering cost effective, high quality care; and

WHEREAS the patients served by the Medical Center should have access to home health care programs closely coordinated with the Medical Center; and

WHEREAS it is in the interest of the University to have access to alternative educational settings such as home health care programs:

NOW THEREFORE

**HOME HEALTH CARE PROGRAM
(AGREEMENT WITH MEDOHIO HEALTH, INC.) (contd)**

BE IT RESOLVED, That the Board of Trustees authorizes The Ohio State University and its Medical Center to enter into an agreement with MedOhio Health Inc., a not for profit corporation, for the Medical Center's participation in programs, services and activities useful to or supplementing services provided by the Medical Center; and

BE IT FURTHER RESOLVED, That the University is authorized to loan MedOhio Health Inc. up to \$900,000 as the initial capital for the program; and

BE IT FURTHER RESOLVED, That John W. Kessler, R. Reed Fraley, William J. Shkurti, and William M. Bennett are hereby nominated to serve on the Board of Directors of MedOhio Health Inc. and in their capacities as directors are hereby authorized and instructed to represent the interest of the University as part of their official responsibilities to the University, entitling them to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

(See Appendix XXXIII for Articles of Incorporation of MedOhio Health, Inc. and Regulations of MedOhio Health, Inc., page 557.)

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF**

Resolution No. 95-79

Synopsis: The amendments to the Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff 3335-43-04, 3335-43-08, and 3335-43-09, and Rules and Regulations of the Medical Staff 84-04 were previously endorsed and ratified by the University Hospitals Board on October 27, 1994, as follows:

Amended Bylaws of the Medical Staff

3335-43-04 Membership.

(A) Qualifications.

(1) through (3) unchanged.

(4) An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by the American Medical Association and American Board of Medical Specialties, or other applicable certifying boards for doctors of osteopathy, podiatry, psychology, and dentistry. An applicant who is ~~board eligible~~ AN ACTIVE CANDIDATE FOR BOARD CERTIFICATION at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification will result in immediate termination from the medical staff. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials

committee or the medical director of OSU hospitals.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

(B) through (D) unchanged.

(E) Procedure for appointment.

(1) The written and signed application for membership on the medical staff shall be presented to the chief of the clinical department. The applicant shall include in the application a signed statement indicating that if the applicant should be accepted to membership on the medical staff, he or she agrees to be governed by the bylaws, rules and regulations of the medical staff, the university hospitals board and the board of trustees of the Ohio state university. Signing the application also constitutes a consent to be interviewed in regard to the application, authorizes university hospitals to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, character and ethical qualifications. The applicant also consents to university hospitals' inspection of all records and documents that may be material to the evaluation of the applicant's professional qualifications and competence to carry out the clinical, medical and educational privileges for which the applicant is seeking as well as the applicant's professional ethical qualifications for medical staff membership and further releases from any liability all representatives of university hospitals for acts performed concerning this process. The applicant has an affirmative duty to disclose any prior or current loss, ~~or restriction of:~~ RESTRICTION, DENIAL, OR THE VOLUNTARY RELINQUISHMENT OF ANY OF THE FOLLOWING: professional licensure, BOARD CERTIFICATION, DEA registration, membership in any professional organization or ~~any loss, restriction or denial of~~ medical staff membership or privileges at any other hospital or health care facility. The applicant further agrees to disclose to the medical director of the Ohio state university hospitals the initiation of any process which could lead to such loss or restriction. Acceptance of membership on the medical staff of the Ohio state university hospitals authorizes the hospitals to conduct any appropriate health assessment including but not limited to drug or alcohol screens on a practitioner at any time during the normal pursuit of medical staff duties, based upon reasonable cause as determined by the chief of the practitioner's clinical department or the medical director of the Ohio state university hospitals or their authorized designee. The purpose of this assessment shall be to ensure that the member of the medical staff is able to fully perform and discharge the clinical, educational, administrative and research responsibilities which the member is permitted to exercise by reason of medical staff membership. At the time of the initial request for a health assessment, and at any time a medical staff member refuses to participate as needed in a health assessment, including but not limited to a drug or alcohol screening, the chief of the clinical department or the medical director may impose a summary suspension per paragraph (D) of rule 3335-43-05 of the Administrative Code. Upon request of the medical staff administrative committee or university hospitals board, the applicant will document his physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive care of a generally professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff.

(2) AN APPLICATION FOR MEMBERSHIP ON THE MEDICAL STAFF SHALL BE CONSIDERED COMPLETE WHEN ALL THE INFORMATION REQUESTED ON THE APPLICATION FORM IS PROVIDED, AND THE APPLICATION IS SIGNED BY THE APPLICANT. A COMPLETED APPLICATION MUST CONTAIN:

(A) PEER RECOMMENDATION FROM AN INDIVIDUAL(S) KNOWLEDGEABLE ABOUT THE APPLICANT'S CLINICAL AND PROFESSIONAL SKILLS.

(B) EVIDENCE OF REQUIRED IMMUNIZATIONS.

(C) EVIDENCE OF MALPRACTICE INSURANCE.
AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff (contd)

(D) SATISFACTION OF ECFMG REQUIREMENTS, IF APPLICABLE.

(E) VERIFICATION BY PRIMARY SOURCE DOCUMENTATION OF:

(i) STATE LICENSURE.

(ii) FACULTY APPOINTMENT.

(iii) DEA REGISTRATION.

(iv) GRADUATION FROM AN ACCREDITED MEDICAL SCHOOL.

(v) SUCCESSFUL COMPLETION OR RECORD OF POST M.D. GRADUATE MEDICAL EDUCATION.

(vi) BOARD CERTIFICATION OR ACTIVE CANDIDACY FOR CERTIFICATION.

Each chief of a clinical department will be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within sixty days of receipt of the signed application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of university hospitals.

THE MEDICAL DIRECTOR SHALL RECEIVE ALL INITIAL SIGNED AND VERIFIED APPLICATIONS FROM THE CHIEF OF THE CLINICAL DEPARTMENT AND MAKE AN INITIAL DETERMINATION AS TO WHETHER THE APPLICATION IS COMPLETE.

The medical director will forward ~~the application~~ ALL COMPLETE APPLICATIONS to the credentials committee. The applicant shall have the burden of producing information for an adequate evaluation of applicant's qualifications for membership and for the clinical privileges requested. Failure of the applicant to complete the prescribed forms or to provide the information requested within the sixty-day period for approval shall be grounds for denial of the application.

If a completed appointment application does not receive the report and recommendation by the chief of the clinical department on a timely basis, it shall be forwarded to the medical director for presentation to the credentials committee on the same basis as other applicants. This action shall continue the applicant's status and privileges, if any, and creates no vested rights for the duration of the appointment period, only until such time as the processing of the application is concluded.

COMPLETED APPLICATIONS WILL BE ACTED UPON AS FOLLOWS:

(A) SIXTY (60) DAYS FOR REVIEW BY THE CREDENTIALS COMMITTEE.

(B) SIXTY (60) DAYS FOR REVIEW BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.

(C) SIXTY (60) DAYS FOR REVIEW BY THE HOSPITALS BOARD.

ALL APPLICATIONS SHALL BE ACTED UPON BY THE HOSPITALS BOARD WITHIN 180 DAYS OF RECEIPT OF A COMPLETE APPLICATION.

- (3) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical departments report and

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

recommendation, and other relevant information. The credentials committee shall access primary sources including but not limited to the AMA master file, national practitioner data bank, and the respective specialty and sub-specialty certification boards. The credentials committee shall review all aspects of the application for membership qualifications and for clinical privileges. The award or denial of clinical privileges shall be based on the ability of the applicant to properly perform the privileges and functions requested.

The CREDENTIALS committee shall, within sixty days from receipt of ~~the report and recommendation of the chief of the clinical department,~~ A COMPLETE APPLICATION make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director will forward the recommendation of the credentials committee to the medical staff administrative committee for final action within the medical staff. The final action of the medical staff administrative committee regarding an appointment decision will be MADE WITHIN SIXTY DAYS OF RECEIPT OF THE CREDENTIALS COMMITTEE RECOMMENDATION AND WILL BE communicated by the medical director, along with the recommendation of the medical director to the professional affairs, research and education committee of the university hospitals board, and thereafter to the university hospitals board. The university hospitals board shall make their recommendation to the board of trustees of the Ohio state university ~~by communicating~~ WITHIN SIXTY DAYS OF THE RECEIPT OF THE RECOMMENDATION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AND WILL BE COMMUNICATED through the president of the Ohio state university.

- (4) Unchanged.

(F) Procedure for reappointment.

- (1) At least ~~ninety~~ ONE HUNDRED EIGHTY days prior to the end of the fiscal year, or the end of the biennial period, the ~~chief of the clinical department~~ MEDICAL DIRECTOR shall provide each medical staff member ~~in their clinical department~~ with an application for reappointment to the medical staff. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing biennial period. Those recommendations shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least ~~sixty~~ NINETY days prior to the end of the fiscal year or biennial period. The terms of paragraphs (A), (B), (D), and (E) of this rule apply to all applicants for reappointment. An application for reappointment must be submitted following a leave of absence from the medical staff and/or from the faculty. ONLY COMPLETED APPLICATIONS FOR REAPPOINTMENT WILL BE CONSIDERED BY THE CREDENTIALS COMMITTEE. AN APPLICATION FOR REAPPOINTMENT IS COMPLETE WHEN ALL THE INFORMATION REQUESTED ON THE REAPPOINTMENT APPLICATION FORM IS PROVIDED, AND THE REAPPOINTMENT FORM IS SIGNED BY THE APPLICANT. A COMPLETED REAPPOINTMENT APPLICATION FORM MUST CONTAIN:

(A) PEER RECOMMENDATION FROM AN INDIVIDUAL(S) KNOWLEDGEABLE ABOUT THE APPLICANT'S CLINICAL AND PROFESSIONAL SKILLS WHEN SUFFICIENT INFORMATION CONCERNING THE APPLICANT IS NOT AVAILABLE WITHIN THE CLINICAL DEPARTMENT.

(B) EVIDENCE OF REQUIRED IMMUNIZATIONS.

(C) EVIDENCE OF MALPRACTICE INSURANCE.

(D) SATISFACTION OF ECFMG REQUIREMENTS, IF APPLICABLE.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

(E) VERIFICATION OF PRIMARY SOURCE DOCUMENTATION OF:

(i) STATE LICENSURE.

(ii) FACULTY APPOINTMENT.

(iii) DEA REGISTRATION.

(iv) SUCCESSFUL COMPLETION OR RECORD OF ADDITIONAL POST M.D.
GRADUATE MEDICAL EDUCATION.

(v) BOARD CERTIFICATION, RE-CERTIFICATION, OR CONTINUED ACTIVE
CANDIDACY FOR CERTIFICATION.

(2) The basis on which the chiefs of the departments are to act concerning the reappointment of a medical staff member and the clinical privileges to be granted upon such reappointment shall be a member's professional competence; clinical judgment; SOURCE VERIFICATION OF THE APPLICANT'S QUALITY ASSURANCE RECORD; ethical conduct; participation in staff affairs; compliance with the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university; cooperation with university hospitals' personnel and the use of the hospitals' facilities for patients; relations with other physicians, other health professionals or other staff, and maintenance of a professional attitude toward patients; and the responsibility to the university hospitals and the public.

(3) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reapplication INCLUDING SOURCE VERIFICATION OF THE APPLICANT'S QUALITY ASSURANCE RECORD for continuing membership qualifications and for clinical privileges. The credentials committee will forward its recommendations to the medical director at least thirty days prior to the end of the period of appointment. The medical director will transmit the reappointment request and the recommendation of the credentials committee to the medical staff administrative committee for final action within the medical staff.

Failure, without good cause, to submit reappointment forms shall be deemed a voluntary resignation from the medical staff and shall result in automatic termination of membership and all clinical privileges. A medical staff member whose membership is automatically terminated may apply to the credentials committee for a hearing, for the sole purpose of determining whether the failure to seek reappointment was excusable or whether the request for reapplication should be processed. The recommendation of the credentials committee regarding such automatic termination shall be presented to the medical staff administrative committee by the medical director. A request for reappointment subsequently received from a member who has been automatically terminated shall be processed as provided in this section.

Failure of the chief of the clinical department to act timely on an application for reappointment shall be handled as provided in paragraph (E)(2) of this rule.

(4) through (7) unchanged.

3335-43-08 Organization of medical staff of the Ohio state university hospitals into clinical

departments and divisions.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

(A) through (C) unchanged.

(D) Qualifications and responsibilities of the chief of the clinical department.

The academic department chairperson will ordinarily serve also as the chief of the clinical department. Each clinical department chief shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Such qualification shall be judged appropriate by the respective dean of the college of medicine or dentistry. Qualifications for chief of the clinical department generally shall include: recognized clinical competence, sound judgment and well-developed administrative skills.

(1) and (2) unchanged.

(3) Duties of the chief of the clinical department.

Each clinical department chief shall

(a) Unchanged.

(b) Maintain continuing review of the professional performance of all medical staff members with clinical privileges within the clinical department. DETERMINE THE COMPETENCE OF ALL PERSONNEL WHO ARE NOT INDEPENDENT PRACTITIONERS WHO PROVIDE PATIENT CARE WITHIN THE DEPARTMENT. PROVIDE FOR THE ORIENTATION AND CONTINUING EDUCATION OF ALL PERSONS IN THE CLINICAL DEPARTMENT.

(c) through (i) unchanged.

(J) DEVELOP AND IMPLEMENT POLICIES THAT SUPPORT THE PROVISION OF DEPARTMENTAL SERVICES AND MAKE RECOMMENDATIONS ON THE PROPER NUMBER OF QUALIFIED AND COMPETENT PERSONS NEEDED TO PROVIDE CARE WITHIN THE SERVICE NEEDS OF THE CLINICAL DEPARTMENT.

(K) PROVIDE FOR THE INTEGRATION OF THE DEPARTMENT AND ITS SERVICES INTO THE PRIMARY FUNCTIONS OF THE HOSPITAL AND COORDINATE INTERDEPARTMENTAL AND INTRADEPARTMENTAL SERVICES.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) through (D) unchanged.

(E) Election of officers.

(1) through (5) unchanged.

(6) An officer may be removed from the elected position by a majority vote upon written ballot of the attending staff following a regularly scheduled meeting. GROUND FOR REMOVAL SHALL BE MALFEASANCE, MISFEASANCE, OR NONFEASANCE IN OFFICE AS DOCUMENTED BY WRITTEN CHARGES SUBMITTED TO THE CHIEF OF STAFF, OR TO THE MEDICAL DIRECTOR IF CHARGES ARE FILED AGAINST THE CHIEF OF STAFF.

(F) through (G) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Rules and Regulations of the Medical Staff

84-04 Order writing privileges.

(A) "Definition of "Patient Orders."

A patient order(s) is a prescription for care or treatment of inpatients, outpatients or emergency patients which is written; OR dictated verbally, to ~~an RN or RPh~~ QUALIFIED PERSONNEL IDENTIFIED BY CATEGORY IN PARAGRAPH (C) HEREIN, and signed by a medical practitioner. Patient orders may be written initially, renewed, discontinued or cancelled.

(B) Responsible medical practitioner.

The licensed physician, dentist or podiatrist (under medical doctor supervision), OR PSYCHOLOGIST (UNDER MEDICAL DOCTOR SUPERVISOR) member of the MEDICAL staff responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all orders for the patient. Attending, courtesy, and honorary medical staff may designate members of the limited staff to write orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases the orders shall be signed by the physician, dentist, podiatrist, PSYCHOLOGIST, or designated limited staff member who has the right of practice of medicine, dentistry, PSYCHOLOGY, or podiatry, and who is responsible for that patient's care. ~~Orders may not be written or received by physician assistants or other paramedical personnel.~~ All written orders must be signed by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or ~~his~~ THE PRACTITIONER'S designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management; e.g. the intensive care unit or recovery room.

(C) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, PSYCHOLOGIST, or MEMBER OF THE limited MEDICAL staff ~~officer~~ only to the ~~registered nurse or pharmacist, or respiratory therapist, in their respective areas of expertise~~ HEALTH CARE PROVIDERS WHO HAVE BEEN APPROVED IN WRITING BY TITLE OR CATEGORY BY THE MEDICAL DIRECTOR, THE EXECUTIVE DIRECTOR OF THE HOSPITALS, AND EACH CHIEF OF THE CLINICAL SERVICE WHERE THEY WILL EXERCISE CLINICAL PRIVILEGES, AND ONLY WHERE SAID HEALTH CARE PROVIDER IS EXERCISING CLINICAL PRIVILEGES WHICH HAVE BEEN APPROVED AND DELINEATED BY JOB DESCRIPTION FOR EMPLOYEES OF THE HOSPITALS, OR BY THE CUSTOMARY MEDICAL STAFF CREDENTIALING PROCESS WHEN THE PROVIDER IS NOT AN EMPLOYEE OF THE HOSPITALS. LISTS OF THE APPROVAL TITLES OR CATEGORIES OF PROVIDERS SHALL BE MAINTAINED BY THE MEDICAL DIRECTOR. THE JOB DESCRIPTION OR DELINEATED PRIVILEGES FOR EACH PROVIDER MUST INDICATE EACH PROVIDER'S AUTHORITY TO RECEIVE TELEPHONE OR VERBAL ORDERS, INCLUDING BUT NOT LIMITED TO THE AUTHORITY TO RECEIVE ORDERS FOR MEDICATIONS. The order is to be written and signed by the ~~nurse, pharmacist, or respiratory therapist~~ APPROVED HEALTH CARE PROVIDER to whom it is dictated OR GIVEN as "verbal order by Dr. ," or "V. O. by Dr. ," giving the medical practitioner's name and hour, followed by the ~~nurse's, pharmacist's, or respiratory therapist's~~ APPROVED HEALTH CARE PROVIDER'S signature. All telephone and verbal orders must be authenticated within 24 hours by signature of a licensed physician, dentist, podiatrist, PSYCHOLOGIST, or DESIGNATED limited staff member ~~or his/her~~

designee.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

(D) through (M) unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions with six affirmative votes cast by Amb. Wolf, and Messrs. Shumate, Celeste, Colley, Skestos, and Patterson.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The Investments Committee met earlier this morning and heard the monthly and quarterly reports on the Endowment Portfolio from our Treasurer, Jim Nichols. I would like to now call upon Mr. Nichols to present the Treasurer's report.

Mr. Nichols:

Thank you, Amb. Wolf. The monthly report is for the period December 16 through January 20 and the market value of the Endowment at the end of the period was \$494.4 million, this totals approximately \$12.4 million above its December 16 value.

The market value of the equity portion of the Endowment increased \$6.9 million, while the fixed income remained steady during this reporting period. Net new additions for the Endowment totaled \$7.5 million.

Since July 1, 1994, the Endowment Fund has increased \$8.4 million, including net new additions of \$14 million. Current asset allocation for the Endowment is 60 percent in equities, 24 percent in fixed income, 8 percent in real estate, and 8 percent in cash.

The Investments Committee also heard the Quarterly Endowment Investment Report for December 31. It was reported that the Endowment Fund had a total rate of return of 1.6 percent for the six-month period, outperforming the Lehman Government Corporate Bond Index, but trailing the S&P 500. The Endowment will distribute more than \$26.6 million to its over 2,100 funds during the 1995 Fiscal Year.

That concludes the report, Amb. Wolf.

Amb. Wolf:

Thank you very much, Mr. Nichols. Mr. Chairman and members of the Board, we also had a lengthy discussion with Deans Richard Hill and Jim Garland, representatives from the Council of Deans, regarding a proposal to adjust the Endowment distribution from its present amount of 5.5 percent of the Endowment Fund corpus to something a bit lower. We will be reviewing that closely and will bring a proposal for vote to the Board at the next meeting.

We also heard a report from Jerry May regarding the University Development program, and I would like to now call upon Jerry to give this report.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May:

Thank you, Amb. Wolf. Under the Development Tab, you will note the report for the University Development Total Private Support, July-December. If I could call your attention to the total amount, we are about \$7 million ahead for the first six months of this year, from where we were at this point last year. We are about \$3 million up from individuals; actually 41 percent up from alumni. We are encouraged about that and will see how that plays out for the rest of the year. Our corporate giving continues to be up and our Endowment giving is about 25 percent ahead of where it was last year at this time.

The news on the number of gifts is also encouraging. November and December, taken as a two-month period -- like a retail business, for instance, a lot of sales go on during that time -- the same happened for the University. In fact, we had the largest number of gifts in a two-month period, in November and December, that we have ever had in the history of the University. We averaged about 1,000 gifts a day during that period of time, so we are very encouraged by that, Mr. Chairman.

We also had a report and a brief discussion about the Firestone property. We reviewed the information about the bargain sale to the University, we discussed the issues of the maintenance of the property -- to keep it up during the period of time we own that -- and we briefly discussed the steps that are being taken by the Committee to look at the eventual use of that property.

Mr. Chairman, I would like to recommend to the Board the establishment of two named endowed chairs -- which are listed in your materials -- one in the College of Medicine and one in the College of Engineering, as well as twelve new named endowed funds totaling \$2,922,277.66. In addition, I recommend the change in name and/or description to four endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-80

Synopsis: The report on the receipt of gifts and the summary for December 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Neal A. Smith Chair in Electrical Engineering; and

WHEREAS the funding level has been reached to establish The Sandoz Pharmaceuticals Corporation Chair for Clinical Research; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1994 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-December
 1993 Compared to 1994

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through December		
	<u>1993</u>	<u>1994</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$6,960,887	\$9,545,515	37%
Alumni (From Bequests)	<u>624,881</u>	<u>1,162,248</u>	86%
Alumni Total	\$7,585,768	\$10,707,763	41%
Non-Alumni Current Giving)	\$5,874,474	\$6,468,639	10%
Non-Alumni (From Bequests)	<u>1,745,117</u>	<u>1,170,261</u>	-33%
Non-Alumni Total	\$7,619,591	\$7,638,900	-
Individual Total	\$15,205,359	\$18,346,663	21% ^A
Corporations/Corp. Foundations	\$10,503,392	\$15,219,170	45% ^B
Private Foundations	\$3,199,573	\$2,322,818	-27% ^C
Associations & Other Organizations	<u>\$1,487,655</u>	<u>\$1,602,809</u>	8%
TOTAL	\$30,395,979	\$37,491,460	23%

NOTES

- A Overall individual giving is up 21% based upon strong support from alumni. Non-alumni giving is even with last year. Alumni giving is up 44%. So far this year gifts of \$10,000 or more from alumni total \$6.8 million. For the same period of time last year gifts at this level totaled \$3.9 million.
- B Corporate giving is up 45%. Last year there were 242 corporations providing private support of \$10,000 or more (\$7.6 million). This year private support at the \$10,000 level exceeds \$12.1 million (294 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$850,000 less than last year for the first quarter.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-December (contd)

1993 Compared to 1994 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through December		
	<u>1993</u>	<u>1994</u>	<u>% Change</u>
Gift Additions to Endowment:	\$10,375,985	\$12,984,466	25
Gifts to Current Use Funds:			
Buildings/Equipment	\$3,251,492	\$9,827,987	202
Program Support	\$10,086,543	\$8,737,872	(13)
Student Financial Aid	\$2,132,772	\$2,047,590	(4)
Annual Funds-Colleges/Departments	\$4,031,706	\$3,505,461	(13)
Annual Funds-University	<u>\$517,481</u>	<u>\$388,084</u>	(25)
Total	\$30,395,979	\$37,491,460	23

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of a Named Endowed Chair</u>			
The Neal A. Smith Chair in Electrical Engineering (College of Engineering)	\$1,315,186.00		\$1,315,186.00
The Sandoz Pharmaceuticals Corporation Chair for Clinical Research (College of Medicine)	1,250,000.00		1,250,000.00
<u>Establishment of Named Endowed Funds</u>			
The David R. Lipphardt Scholarship in Manufacturing (Scholarships in manufacturing engineering - College of Engineering)		100,000.00	100,000.00
The Robert F. Suerdieck Scholarship Fund (1/2 to support the L. C. Chadwick Foundation; 1/2 for scholarships in the College of Food, Agricultural, and Environmental Sciences)		82,977.16	82,977.16

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Total	Previous	Current	
	<u>Gifts</u>	<u>Gifts</u>	<u>Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Milburn Endowed Fund for Peace Studies (Support for the holder of Endowed Chair in Peace Studies)	\$22,010.42		\$22,010.42
Neal J. and Florence E. Bailey Scholarship in Optometry (Scholarships - College of Optometry)		22,000.00	22,000.00
The Service-Jerome Scholarship Fund (Scholarships to students from Ashtabula County)		20,000.00	20,000.00
The Community Bankers Association of Ohio 4-H Bank Scholars Fund (Scholarships to 4-H members)	18,000.00		18,000.00
The Meijer, Inc. Scholarship Fund (Scholarships - College of Pharmacy)	16,000.00		16,000.00
Donald E. McGinnis Concert Band Scholarship Fund (Scholarships - Ohio State University Concert Band)		15,868.00	15,868.00
The Muskingum County 4-H Endowment Fund (Support for Muskingum County 4-H Program)	15,236.08		15,236.08
The Diana Grossman Adams Memorial Scholarship Fund (Scholarships for students enrolled in a program leading to teaching certification in elementary education)	15,000.00		15,000.00
The Glenn O. and Lois S. Schwab Scholarship Fund (Scholarships - 1/2 for College of Food, Agricultural, and Environmental Sciences; 1/2 for College of Biological Sciences)		15,000.00	15,000.00

Change in Name of Named Endowed Fund

From: Columbus Chapter - National Association of Cost Accountants Scholarships in
Accounting
To: Columbus Chapter - Institute of Management Accountants, Inc. Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds

From: Shirley A. Brooks Scholarship in Agriculture
To: Shirley A. Brooks-Jones Scholarship in Agriculture
From: The Helen Deacon Swank Voice Scholarship Fund
To: The Helen Swank Vocal Scholarship Fund

Change in Description of Named Endowed Fund

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Fund</u>			
The Patricia D. and D. Randall Morris Scholarship Fund (Scholarships for Work-Study Program)		15,000.00	15,000.00

TOTALS	\$2,629,422.08	\$292,855.58	\$2,922,277.66
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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED CHAIRS

The Neal A. Smith Chair in Electrical Engineering

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The Neal A. Smith Chair Fund in Electrical Engineering was established February 4, 1993, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estates of Neal A. Smith (B.S.E.E. '41; M.S. Electrical Engineering, 1947), Professor Emeritus, Electrical Engineering, and Faye L. Smith (B.S. Ed. '39; M.A., Education, 1952), Assistant to the Secretary of the Board of Trustees Emeritus ; and

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, that "The Neal A. Smith Chair Fund in Electrical Engineering" be changed to "The Neal A. Smith Chair in Electrical Engineering." In keeping with the provisions of the original endowed fund, upon attaining the required funding level, ninety percent (90%) of the annual income shall be used to attract, provide salary and program support, and retain an internationally recognized scholar in electrical engineering, with emphasis on Professor Neal A. Smith's specialty, power systems engineering. Appointment to the Neal A. Smith Chair shall be recommended by the Chairperson of the Department of Electrical Engineering to the Dean of the College of Engineering and to the Provost, and approved by the Board of Trustees. Ten percent (10%) of the annual income shall be reinvested in the principal.

February 3, 1995 meeting, Board of Trustees

\$1,315,186.00

The Sandoz Pharmaceuticals Corporation Chair for Clinical Research

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The Sandoz Pharmaceuticals Corporation Endowment Fund for Clinical Research" was established October 6, 1989, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Sandoz Research Incorporated, designated for support of clinical research in the College of Medicine and University Hospitals; and

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, that "The Sandoz Pharmaceuticals Corporation Endowment Fund for Clinical Research" be changed to "The Sandoz Pharmaceuticals Corporation Chair for Clinical Research." The income shall provide for a Chair position to support clinical research in the College of Medicine and University Hospitals in areas of mutual interest to the donor and the University. The position shall be held by an eminent faculty member as recommended by the Associate Dean of Clinical Affairs, in consultation with the Vice President for Health Sciences and Dean of the College of Medicine, to the Provost and approved by the Board of Trustees.

\$1,250,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds

The David R. Lipphardt Scholarship in Manufacturing

The David R. Lipphardt Scholarship in Manufacturing was established February 3, 1995 by the Board of Trustees of The Ohio State University with a contribution to The Ohio State University Development Fund from the Resinoid Engineering Corporation and its Co-Chairman of the Board, Clarence A. Herbst, in honor of fellow Board Co-Chairman, David R. Lipphardt (B.I.E. '59).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The David R. Lipphardt Scholarship in Manufacturing honors Mr. Lipphardt for his distinguished career while encouraging others to follow in his footsteps. The fund's annual income will be used to encourage outstanding students to pursue degrees in manufacturing engineering. Preference will be given to candidates whose major interests are in the manufacturing of non-metallic products. David R. Lipphardt Scholars will be named annually, but may compete for renewed awards. Selection will be made by the Chairperson of the department(s) responsible for industrial, welding and systems engineering with assistance from the Dean of the College of Engineering and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$100,000.00

The Robert F. Suerdieck Scholarship Fund

The Robert F. Suerdieck Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Robert F. Suerdieck Estate.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The Robert F. Suerdieck Scholarship Fund was created by the Last Will and Testament of Robert F. Suerdieck, which Last Will and Testament requests that one-half (1/2) of the scholarship moneys flowing from said Scholarship Fund be utilized to support the L. C. Chadwick Foundation at The Ohio State University, and one-half (1/2) be utilized for students attending the College of Food, Agricultural and Environmental Sciences.

Annual income for the College of Food, Agricultural and Environmental Sciences shall be used for a scholarship(s) to students in that college who carry a minimum GPA of 2.5 on a scale of 4.0. Selection will be made by the college scholarship committee in consultation with the Department Chairperson of Agricultural Engineering and the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Robert F. Suerdieck Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration or program administrative officer in order to carry out the desire of the donor.

\$82,977.16

The Milburn Endowed Fund for Peace Studies

The Milburn Endowed Fund for Peace Studies was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Thomas W. Milburn, faculty member, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be designated to The Mershon Center and used to support the outreach education activities of the holder of the Endowed Chair in Peace Studies. In the absence of a Chairholder in Peace Studies, the donor's preference is for a committee of Peace Studies Faculty to consult with the leadership of Mershon on the use of the annual income. The donor's preference is to support education about

- ☐ **Peacekeeping**, keeping the disputants apart
- ☐ **Peacekeeping**, mediation of conflict
- ☐ **Peacekeeping**, constructing more positive relations between disputing parties.

In the absence of a Chairholder in Peace Studies, the donor's preference is for a committee of Peace Studies Faculty to consult with the leadership of Mershon on the use of the annual income.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrator in order to carry out the desire of the donor.

\$22,010.42

Neal J. and Florence E. Bailey Scholarship in Optometry

The Neal J. and Florence E. Bailey Scholarship in Optometry was established February 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Dr. Neal J. Bailey and Florence E. Bailey of Columbus, Ohio. Dr. Neal Bailey graduated from the OSU College of Optometry in 1947 with a B.S. in Optometry (summa cum laude), and then again in 1954 with a Ph.D. in Physiological Optics under the direction of Emeritus Regents Professor Glenn A. Fry. Dr. Bailey, with the help of his valued partner Flo, carried out a very successful practice in the University campus area for many years.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Neal J. and Florence E. Bailey Scholarship in Optometry (contd)

Dr. Bailey served the College as Clinical Associate Professor Emeritus, Convocation Speaker for the 1990 graduating class, and as a major benefactor to the College, its students, and faculty. Dr. Bailey was the editor and founder of Contact Lens Forum and later the editor and founder of the Contact Lens Spectrum, two leading contact lens journals which are now combined into one.

Neal has contributed significantly to the field of contact lenses, working at the interface of scientific inquiry and the manufacturing sector.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships of no less than \$1,000 each to Optometry students who have demonstrated: (1) leadership ability, (2) a high degree of academic potential, and (3) scholastic achievement and enthusiasm for learning and/or financial need. The award recipient(s) shall be selected by the Dean of the College of Optometry or designee in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, the income shall be added to the next year's scholarship pool or used to increase the fund's principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$22,000.00

The Service-Jerome Scholarship Fund

The Service-Jerome Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Harry W. and Ruth Mary (BS.Ed.'52) Service of Andover, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to students from Ashtabula County with preference to students from Southern Ashtabula County. It is preferred, but not limited to, entering freshmen enrolling in the College of Food, Agricultural and Environmental Sciences, including associated institutions such as the Agricultural Technical Institute (ATI) and/or the College of Human Ecology. The College of Education may be considered if there are no applicants for the named colleges. The selection of students shall be made by the Ashtabula County Agricultural Scholarship Committee or if it ceases to exist, then the County Office of Ohio State University Extension, in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Service-Jerome Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees after consultation with and the recommendation of the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$20,000.00

The Community Bankers Association of Ohio 4-H Bank Scholars Fund

The Community Bankers Association of Ohio 4-H Bank Scholars Fund was established February 3, 1995, by the Board of Trustees of the Ohio State University with gifts to The Ohio State University Development Fund from members of the Community Bankers Association of Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to selected 4-H members for citizenship education from the banking district of the participating bank member. Scholarship selection will be determined by the County 4-H Extension personnel, the Ohio 4-H Foundation, and Community Bankers Association of Ohio in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$18,000.00

The Meijer, Inc. Scholarship Fund

The Meijer, Inc. Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Meijer, Inc. of Grand Rapids, Michigan.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to fourth-year students in the College of Pharmacy. The scholarship recipient shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Meijer, Inc. Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$16,000.00

Donald E. McGinnis Concert Band Scholarship Fund

The Donald E. McGinnis Concert Band Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the friends of Donald E. McGinnis.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship award to a junior member of The Ohio State University Concert Band who has demonstrated outstanding musicianship and leadership, in keeping with the standards set by Donald E. McGinnis during his distinguished tenure as director of the Concert Band. The scholarship is to be awarded annually and is not renewable. If there is no candidate for the award in any given year, the earnings are to be added to the principal. Scholarship recipients shall be selected by the Director of the School of Music in consultation with the instrumental music faculty and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,868.00

The Muskingum County 4-H Endowment Fund

The Muskingum County 4-H Endowment Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Muskingum County 4-H Advisory Committee and other friends of the Muskingum County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Muskingum County 4-H Program. This support may include but is not limited to, the funding of scholarships, awards and recognition to 4-H members, 4-H volunteer training and recognition, curriculum and marketing materials, and youth development opportunities. All expenditures from this fund shall be approved by the Muskingum County 4-H Advisory Committee and the Muskingum County 4-H Extension Agent.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Muskingum County 4-H Endowment Fund (contd)

Should the need for this fund cease to exist, or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by The Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the director for the Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,236.08

The Diana Grossman Adams Memorial Scholarship Fund

The Diana Grossman Adams Memorial Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from parents, Howard and Marie Grossman of Columbus, Ohio, and brothers, Robert E. Grossman (B.S.Bus.Adm. '75; M.B.A. '81) of Columbus, Ohio, and William H. Grossman (B.S. Mathematical & Physical Sciences 1972) of Alamo, California, in memory of Diana Grossman Adams (B.S.Ed. '65).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students enrolled in a program leading to teaching certification in elementary education. Selection of the recipients shall be made by the Dean of the College of Education or their designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the person then responsible for teacher preparation programs in order to carry out the desire of the donors.

\$15,000.00

The Glenn O. and Lois S. Schwab Scholarship Fund

The Glenn O. Schwab and Lois S. Schwab Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Glenn O. Schwab, Professor Emeritus, Agricultural Engineering, and Lois S. Schwab of Powell, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be divided equally between the College of Food, Agricultural and Environmental Sciences and the College of Biological Sciences on an annual basis. In the College of Food, Agricultural and Environmental Sciences, the annual income for a scholarship(s) shall be awarded to a 2nd quarter junior or beyond, or a senior student majoring in Agricultural Engineering.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Glenn O. and Lois S. Schwab Scholarship Fund (contd)

The student must possess a minimum overall grade point average of 3.3 on a 4.0 scale and receive the highest grade in the design course in soil and water conservation engineering or its equivalent. If no student meets the 3.3 grade point average requirement, the scholarship will carry over to the next year and be added to that for the current year. Selection of the recipient will be made by the scholarship committee in consultation with the Department Chairperson of Agricultural Engineering and the University Committee on Student Financial Aid.

In the College of Biological Sciences, the scholarship(s) shall be awarded to a 2nd quarter junior or senior student in the Zoology Department who possesses the highest overall grade point average of at least 3.3 on a 4.0 scale and has completed one or more courses in parasitology, entomology, anatomy, ornithology, or other advanced zoology courses. If no student meets the 3.3 grade point average requirement, the scholarship will carry over to the next year and be added to that for the current year. The selection will be made by the Department Chairperson and the Dean of the College of Biological Sciences in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairpersons of the departments of Agricultural Engineering and Zoology or their successor, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

Change in Name of Named Endowed Fund

Columbus Chapter - Institute of Management Accountants, Inc. Scholarship Fund

The Columbus Chapter - National Association of Cost Accountants Scholarships in Accounting was established October 8, 1954, by the Past Presidents and endorsed October 18, 1954, by the Officers and Directors of the Columbus Chapter, National Association of Cost Accountants in memory and honor of Russell S. Willcox, in recognition of his outstanding contribution to the development of the accounting profession, through his teaching. He was President of the Columbus Chapter 1933-34, National Director N.A.C.A., and Professor of Accounting serving The Ohio State University for a period of thirty years. The name of the fund was changed February 3, 1995.

These scholarships will also commemorate the memory of the other deceased members of the Columbus Chapter, in the past, as well as in the future. The names shall be inscribed on a scroll in the Department of Accounting and Management Information Systems, The Ohio State University.

Contributions to the Fund may be added at any time, by any individual or organization interested in these scholarships in accounting.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name of Named Endowed Fund (contd)

Columbus Chapter - Institute of Management Accountants, Inc. Scholarship Fund (contd)

The annual income shall be used for Scholarships in Accounting and the recipient shall be selected by the faculty of the Department of Accounting and Management Information Systems. Each scholarship is to be paid at the beginning of each quarter: in September, in December, and in March.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the field of accounting.

Change in Name and Description of Named Endowed Funds

Shirley A. Brooks-Jones Scholarship in Agriculture

The Shirley A. Brooks Scholarship in Agriculture was established February 6, 1981, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Shirley A. Brooks-Jones. The name and description were revised February 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the principal is to be used to provide: 1) Scholarships for incoming or continuing students enrolled in the undergraduate degree program of agriculture or natural resources. First preference shall be given to students who are residents of Vinton County, Ohio, and, in turn, other southeastern Ohio residents. The students need not be honor students but should instead be those students whose grade point average in high school shows evidence of potential for success in college and who come from homes of modest means. Recipients may apply for and receive a first renewal of the scholarship; and 2) Academic study abroad scholarships for students in agriculture and natural resources for support of academic study abroad travel (international-outside of North America). Any graduate class rank is eligible to be considered. Preference would be given to residents of southeast Ohio. If none are available, other Ohio residents can be selected. Up to two-thirds of the income available will be designated for academic study abroad participants, while one-third of the income available is to be used for the scholarship portion. The selection of the recipients for both the scholarships and the study abroad travel scholarships will be made by the University Committee on Student Financial Aid based on recommendations of a committee comprised of the Assistant Dean for Student Affairs in the College of Food, Agricultural and Environmental Sciences and Shirley A. Brooks-Jones during her lifetime. Following her death, the second individual on the committee shall be a faculty member in agriculture who is familiar with the needs of students from southeastern Ohio.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for curricula in agriculture.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds (contd)

The Helen Swank Vocal Scholarship Fund

The Helen Deacon Swank Voice Scholarship Fund was established July 12, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Helen Swank (B.S.Ed. '53; M.A. Music 1966) of Westerville, Ohio. The name and description were revised February 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship award for a junior vocal major or a graduate vocal major, male or female, who has demonstrated outstanding vocal performance ability and academic achievement. The scholarship is to be awarded annually and is not renewable. If there are no candidates for the award in any given year, the earnings are to be added to the principal. Scholarship recipients shall be selected by the Director of the School of Music in consultation with the voice faculty and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Change in Description of Named Endowed Fund

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research for The Arthur G. James Cancer Hospital and Research Institute was established August 31, 1994, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Penny (B.S. 1967; M.A. 1985; Ph.D. 1993) and Ray (B.A. 1966) Karlsberger. The description was revised February 3, 1995.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support endocrine cancer research with preference toward early diagnosis in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Fund

The Patricia D. and D. Randall Morris Scholarship Fund

The Patricia D. and D. Randall Morris Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of scholarships from Patricia and Randall Morris, of New Albany, Ohio.

The annual income shall be used to provide scholarships for University students who are participating in the Work-Study Program. Recipients shall be selected by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

Upon motion of Amb. Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

The Fiscal Affairs Committee met this morning and heard several reports: 1) Jill Morrelli, University Architect, presented an excellent report on the Capital Improvement Projects; 2) Bill Shkurti updated the Committee on the Board of Regents' December Subsidy Distribution and the Fiscal Year 1997-98 Capital Request Process; 3) Reed Fraley, on behalf of Dr. Tzagournis, discussed the proposed amendments to the Medical Practice Plan; and 4) Dennis Smith reported on the Cancer Hospital's participation in the National Cancer Care Network. On behalf of the Committee, I would like to present for a vote the following resolutions:

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 95-81

**UNIVERSITY HOSPITALS - EMERGENCY DEPARTMENT
EQUINE CENTER**

Synopsis: Authorization to request for construction bids for the University Hospitals - Emergency Department project and to accept the report of award of contracts and establishment of contingency funds for the Equine Center project is proposed.

WHEREAS the University desires to proceed with the renovation and expansion of the existing Emergency Department to increase treatment areas; and

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

**UNIVERSITY HOSPITALS - EMERGENCY DEPARTMENT
EQUINE CENTER (contd)**

WHEREAS the project scope has increased to double the size of the Emergency Department through an addition to the west of the building and renovation of the existing emergency department since original approval in June, 1992; and

WHEREAS the revised total estimated project cost is \$5,000,000 and the revised total estimated construction cost is \$4,000,000, with funding provided by the University Hospitals; and

WHEREAS a resolution adopted by the Board of Trustees on May 4, 1989 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Equine Center project:

Equine Center

This project will construct an addition of approximately 44,200 square feet on the west side of the existing Veterinary Hospital to house horses used in the College of Veterinary Medicine's academic programs as well as privately owned patient horses and intensive care. The total project cost is \$6,372,066; funding is provided from House Bill 808 (\$4,272,000) and Gifts (\$2,100,066). The estimated completion date is June 1996. The contracts awarded are as follows:

General Contract: Settlin Construction Co., Columbus, Ohio

Amount: \$3,835,000 * +

Estimate: \$3,647,630 *

Plumbing Contract: J. A. Croson Co., Columbus, Ohio

Amount: \$428,338 *

Estimate: \$457,586 *

HVAC Contract: Kirk Williams Co., Inc., Grove City, Ohio

Amount: \$704,300 *

Estimate: \$755,660 *

Electric Contract: Buckeye Electric Co., Dayton, Ohio

Amount: \$425,800 *

Estimate: \$666,151 *

* Recommended alternates included in these totals.

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

**UNIVERSITY HOSPITALS - EMERGENCY DEPARTMENT
EQUINE CENTER (contd)**

Equine Center (contd)

Total All Contracts: \$5,393,438 *

Contingency Allowance: \$269,671 (5% of construction cost)

Total Project Cost: \$6,372,066

* Recommended alternates included in these totals.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the University Hospital - Emergency Department project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts, with all actions to be reported to this Board at the appropriate time.

BE FURTHER IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Equine Center project is hereby accepted.

(See Appendix XXXIV for maps, page 565.)

EASEMENTS

Resolution No. 95-82

CITY OF COLUMBUS - OLENTANGY BIKEWAY AT DODRIDGE STREET;
OHIO DEPARTMENT OF NATURAL RESOURCES - SOUTH BASS ISLAND; AND
OHIO BELL TELEPHONE COMPANY - NINTH AVENUE

Synopsis: Authorization to grant easements at Olentangy River near Dodridge Street, South Bass Island, and Ninth Avenue is recommended.

WHEREAS the City of Columbus has requested a 25-year easement consisting of a strip of land approximately 30 feet in width and approximately 1,900 feet in length for construction of a bikeway along the Olentangy River at Dodridge Street; and

WHEREAS this bikeway will be part of the regional bikeway plan and will benefit the University's bikeway plan and serve many bicyclists and pedestrians traveling to and from the University; and

WHEREAS the Ohio Department of Natural Resources has requested a 15-year easement consisting of a strip of land approximately 20 feet in width and approximately 500 feet in length for installation of an underground propane gas line across University property located on South Bass Island; and

EASEMENTS (contd)

CITY OF COLUMBUS - OLENTANGY BIKEWAY AT DODRIDGE STREET;
OHIO DEPARTMENT OF NATURAL RESOURCES - SOUTH BASS ISLAND; AND
OHIO BELL TELEPHONE COMPANY - NINTH AVENUE (contd)

WHEREAS this propane gas line will provide service to the ODNR fish hatchery located next to University property on South Bass Island; and

WHEREAS the Ohio Bell Telephone Company has requested a 15-year easement consisting of a strip of land approximately ten feet in width and approximately 140 feet in length for installation of an underground fiber optic cable along University property located along the eastbound lane of Ninth Avenue; and

WHEREAS this easement will be of benefit to the University; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XXXV for maps, page 569.)

PURCHASE OF REAL PROPERTY

Resolution No. 95-83

101-126 RIVERWATCH TOWER
364 WEST LANE AVENUE
COLUMBUS, OHIO

WHEREAS The Ohio State University has an opportunity to purchase units 101-126 of Riverwatch Tower, Columbus, Ohio, and;

WHEREAS the units are currently being leased by the University; and

WHEREAS the average appraised value of the property is \$552,500.00; and the owner, The Ohio State University Foundation has offered to sell the units to the University for the Foundation's purchase price of \$463,000, plus expenses; and

WHEREAS the funds for this purchase will be provided by an internal University loan which would be repaid from rental income; and

WHEREAS the appropriate University officials have reviewed the purchase and determined that the purchase of these units are in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of The Board of Trustees of The Ohio State University, units 101-126 of the real property located at 364 West Lane Avenue at a purchase price not to exceed \$463,000,

PURCHASE OF REAL PROPERTY (contd)

101-126 RIVERWATCH TOWER
364 WEST LANE AVENUE
COLUMBUS, OHIO (contd)

plus the Foundation's expenses in acquiring and holding this property, upon such terms and conditions as are deemed in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XXXVI for background information and maps, page 573.)

EAST OF HIGH STREET DEVELOPMENT (CAMPUS PARTNERS)

Resolution No. 95-84

WHEREAS The Ohio State University recognizes that some of the area east and south of the University Main Campus has become blighted and is in need of redevelopment; and

WHEREAS The Ohio State University believes that the University, in conjunction with the City of Columbus, should take a leadership role in the redevelopment; and

WHEREAS The Ohio State University recognizes the need for a partnership approach and substantial community input in the process; and

WHEREAS it is in the interest of The Ohio State University to assist in the redevelopment of this area for the safety and enjoyment of both the University community and the community at large; and

WHEREAS Campus Partners for Community Urban Redevelopment, Inc., has been created as an Ohio not for profit corporation, with Ohio State University Affiliates, Inc., as its sole member:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes The Ohio State University and its affiliate, Ohio State University Affiliates, Inc., to enter into an agreement with Campus Partners for Community Urban Redevelopment, Inc., for the participation, on behalf of The Ohio State University, in this redevelopment project; and

BE IT FURTHER RESOLVED, That The Ohio State University is authorized to contribute to Campus Partners for Community Urban Redevelopment, Inc., from unrestricted gift monies, \$600,000 in one time funds to pay for the expenses of developing urban land-use plans and \$500,000 per year in continuing funds to pay for the expenses of regular operations, subject to annual review; and

BE IT FURTHER RESOLVED, That George J. Arnold, Robert M. Duncan, Ruth Gresham, Mark Hatch, Billy A. Hill, James L. Nichols, Janet G. Pichette, Edward J. Ray, William J. Shkurti, George A. Skestos, David Williams II, and Nancy L. Zimpher, are hereby nominated to serve on the Board of Trustees of Campus Partners for Community Urban Redevelopment, Inc.; and

BE IT FURTHER RESOLVED, That Robert M. Duncan, Ruth Gresham, Billy A. Hill, James L. Nichols, Janet G. Pichette, Edward J. Ray, William J. Shkurti, George A. Skestos, David Williams II, and Nancy L. Zimpher, and any other University Trustees, officers, employees, or agents who may subsequently be selected by this Board and/or the President of the University and/or his or her designee to be trustees, officers, employees, or agents of Campus Partners for Community Urban Redevelopment, Inc., are hereby authorized and instructed to serve in that capacity and to represent the interest of the University as part of their official responsibilities to the University, entitling them to any immunity,

EAST OF HIGH STREET DEVELOPMENT (CAMPUS PARTNERS) (contd)

insurance or indemnity protection to which Trustees, officers, employees, and agents of the University are, or hereafter may become entitled.

Judge Duncan:

Mr. Shumate, could I interrupt and ask that it be clarified for the record to reflect the action of the Fiscal Affairs Committee this morning in amending the resolution which is now before the Board to add in the seventh paragraph the words, "subject to annual review" and also in that resolution as it appears, to change the words "directors" to "trustees."

Mr. Shumate:

That is correct. That is the amended resolution that the Committee voted on.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, the Educational Affairs Committee met this morning and heard a report from Dr. Hayes, and Professors Andy Ward and Sam Traina on the Strategic Plan for Research. At this time, I would like to call on Dr. Hayes to give us a summary of that report.

Dr. Edward Hayes:

Thank you, Mr. Skestos. For Board members, you might look under the Educational Affairs Committee Tab for the information from the report. In addition, there are copies at your places of the slides that were presented by Sam Traina and Andy Ward.

The plan that is before you, and that was discussed this morning, has been discussed by many groups in the University and many individual faculty have participated in the development of this plan. In developing the plan, the Research Committee sent out several planning principles. I will mention just one for your information and that is to insure that the research/mission statement in the plan is consistent with the University's Mission Statement. I think that if you look in this particular document -- and I call to your attention for later review and discussion -- on page 2.2, there is both the Mission Statement from the University that the Board had approved previously, and on that same page the further articulation of the research mission of the University.

The Strategic Plan for Research is an important extension of the University's Mission/ Vision Statement. While the plan provides clarity and focus to the research mission of the University, it does not detract from the central education and service missions of the University. In fact, in a number of ways it celebrates the interconnections of research, education, and service. There can be no Ph.D. thesis without research opportunities. The service function, in particular of our University extension, is made strong and vital through research. Even in our East of High Street project, there appears to be a confluence of research and service in an important University community project.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Dr. Hayes: (contd)

The timing of this report is also significant, as there are an increasing number of external factors that are threatening the scholarly research environment in which the University lives. On the one hand, our research environment is strong, with about \$200 million in expenses from external sources each year. On the other hand, this position is very fragile as the external competition for resources and for talented faculty and students becomes increasingly intense.

As you will see in the report, it sets out six significant aspirations, and I will just mention one. That is to achieve the status as one of the top ten public universities and one of the top 25 comprehensive research institutions in the nation. The plan is also very explicit about the importance of monitoring progress and the importance of developing metrics and benchmarking. As the University partners with Ford Motor to move forward with its emphasis on improving quality across the campus, I believe this report gives us a template for moving ahead toward the objectives of making this a greater University in the years ahead. Thank you.

Mr. Skestos:

Thank you, Dr. Hayes. I want you to know that we look forward to your periodic reports on the climb to the goals that you have set forth for this University.

At this time, I would like to call on Provost Sisson to present five items for the Board's approval.

Provost Sisson:

Thank you, Mr. Chairman. We request approval for the following resolutions:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-85

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on December 3, 1994:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rule

3335-5-4815 Committee on traffic, parking, and public safety.

(A) Membership.

The committee on traffic, parking, and public safety shall consist of ~~eighteen~~ NINETEEN members.

(1) through (4) Unchanged.

(5) ~~Three~~ FOUR members, non-voting.

(a) The assistant vice president for business and administration or designee.

(b) The assistant vice president ~~for facilities planning~~ --UNIVERSITY ARCHITECT or designee.

(c) The director of the division of traffic and parking.

(d) THE DIRECTOR OF THE DEPARTMENT OF DISABILITY SERVICES OR DESIGNEE.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREE

Resolution No. 95-86

Synopsis: The awarding of an honorary degree to Daniel Hillel is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Daniel Hillel

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 95-87

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 17, 1995, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 95-88

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 2, 1994 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons and Directors, Reappointment of Principal Administrative Official, Leaves of Absence Without Salary, Professional Improvement Leaves -- Change in Dates, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved November 30, 1994, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 18, 1994, by the Hospitals Board be ratified.

Appointments

Name: VIRGINIA M. TRETHEWEY
Title: Vice President and General Counsel
Office: Legal Affairs
Effective: February 13, 1995
Salary: \$140,004.00

Name: STEPHEN A. SEBO
Title: Professor (The Neal A. Smith Chair in Electrical Engineering)
Department: Electrical Engineering
Term: January 1, 1995 - December 31, 1999
Salary: \$88,980.00

Appointment of Chairpersons and Director

November 8, 1993 through June 30, 1995

Veterinary Hospital

Richard M. Bednarski

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons and Director (contd)

November 1, 1994 through June 30, 1995

Family Resource Management
Textiles and Clothing

Kathryn A. Jakes*
Kathryn A. Jakes*

January 1, 1995 through June 30, 1996

Art

Georg R. Heimdal*

Reappointment of Chairperson and Director

July 1, 1994 through June 30, 1995

Anesthesiology

John S. McDonald

October 1, 1994 through September 30, 1995

School of Health, Physical Education
and Recreation

Mary M. O'Sullivan*

*Acting

Reappointment of Principal Administrative Official

RAY D. RYAN, Executive Director, Center on Education and Training for Employment, effective July 1, 1994, through December 31, 1995, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

DALE E. BRASHERS, Assistant Professor, Department of Communication, effective Winter Quarter 1995, to accept a Visiting Professorship at the University of California at Santa Barbara.

MARIA C. WHITTAKER, Assistant Professor, Department of Finance, effective Autumn Quarter 1994 and Winter Quarter 1995, for personal reasons.

MARY M. RIDER, Instructor, University Libraries, effective December 1, 1994, through January 2, 1995, for personal reasons.

Professional Improvement Leaves--Change in Dates

DAVID A. COLLIER, Associate Professor, Department of Management Sciences, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Spring Quarter and Summer Quarter 1995.

JOHN R. CURRENT, Associate Professor, Department of Management Sciences, change leave from Winter Quarter, Spring Quarter, and Summer Quarter 1995, to Winter Quarter and Spring Quarter 1995.

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

November 30, 1994 through June 30, 1995

Michael Miloro, D.M.D., Associate Attending Staff, Dentistry
Joseph Kevin Kingston, M.D., Clinical Attending Staff, Obstetrics and Gynecology
Avrom David Epstein, M.D., Associate Attending Staff, Neurology/Ophthalmology
Igor Janke, M.D., Associate Attending Staff, Psychiatry
Bonnie L. Beaver, M.D., Associate Attending Staff, Surgery
Carmen Julius, M.D., Associate Attending Staff, Pathology
Robert A. Murden, M.D., Associate Attending Staff, Internal Medicine/General

Medical Staff--Appointments (The Ohio State University Medical Center)

Young, James R., Endoscopy Privileges, Department of Surgery (General Surgery)
Walker, Jon, Laser Privileges, Department of Ophthalmology

July 1, 1994 through June 30, 1996

Arnett, James A., Attending Staff, Department of Physical Medicine and Rehabilitation
Bogner, Jennifer, Attending Staff, Department of Physical Medicine and Rehabilitation
Bornstein, Robert A., Attending Staff, Department of Psychiatry
Corrigan, John D., Attending Staff, Department of Physical Medicine and Rehabilitation
Epstein, Avrom D., Attending Staff, Department of Neurology and Department of Ophthalmology
Kiecolt-Glaser, Janice K., Attending Staff, Department of Psychiatry
Lim, Shun P., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Madden, Jeffrey D., Attending Staff, Department of Physical Medicine and Rehabilitation
McEntyre, Wanda, Attending Staff, Department of Physical Medicine and Rehabilitation
Teteris, John, Courtesy Staff, Department of Obstetrics and Gynecology
Zuspan, Mark F., Courtesy Staff, Department of Obstetrics and Gynecology

July 1, 1994 through June 30, 1995

Tehsin, Athar Hussain, Limited Staff, Department of Internal Medicine
Nicholson, Roy, Limited Staff, Department of Otolaryngology
Yilmaz, Asli, Limited Staff, Department of Pathology
Ganzberg, Steven Isaal, Limited Staff, College of Dentistry

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1996

McGregor, Mary L., Courtesy Staff, Department of Ophthalmology
Miller, Carole, Ann, Courtesy Staff, Department of Surgery/Division of Neurological Surgery
Murphy, T. Michael, Courtesy Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Olejko, Terry, D., Courtesy Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Palaniappan, Jawahar, Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Park, Roger, William, Courtesy Staff, Department of Pediatrics
Prescott, David H., Attending Staff, Department of Family Medicine
Rehmar, Alan J., Attending Staff, Department of Ophthalmology
Restuccio, Anthony P., Courtesy Staff, Department of Family Medicine
Ridenour, Chester, D., Courtesy Staff, Department of Ophthalmology
Sotos, Juan F., Attending Staff, Department of Pediatrics
Tallo, Diane, Courtesy Staff, Department of Internal Medicine/Division of General Medicine
Utrata, Peter, Attending Staff, Department of Ophthalmology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Visocan, Phyllis, Attending Staff, Department of Ophthalmology
Wachtel, Joel G., Attending Staff, Department of Ophthalmology
Weiss, Michael L., Attending Staff, Department of Family Medicine

Emeritus Titles

THOMAS L. SWEENEY, Office of Research and Department of Chemical Engineering, with the title Associate Vice President for Research and Professor Emeritus, effective January 1, 1995.

DANIEL B. HODGE, Department of Electrical Engineering, with the title Professor Emeritus, effective January 1, 1995.

ALAN R. OSBORNE, Department of Educational Theory and Practice, with the title Professor Emeritus, effective January 1, 1995.

THOMAS E. WEBB, Department of Medical Biochemistry, with the title Professor Emeritus, effective January 1, 1995.

ARNOLD M. ZWICKY, Department of Linguistics, with the title Professor Emeritus, effective February 1, 1995.

THOMAS M. OSTROM, Department of Psychology, with the title Professor Emeritus (Posthumously), effective February 1, 1995.

JAMES R. BLAKESLEE, JR., Department of Veterinary Anatomy and Cellular Biology, with the title Associate Professor Emeritus, effective February 1, 1995.

GARNARD J. BONER, Department of Veterinary Clinical Sciences, with the title Associate Professor Emeritus, effective January 1, 1995.

RICHARD J. HOPKINS, Department of History, with the title Associate Professor Emeritus, effective January 1, 1995.

EDWIN K. MICHAL, Department of Physiology, with the title Associate Professor Emeritus, effective January 1, 1995.

THOMAS J. MILLER, College of Dentistry (Periodontology), with the title Clinical Assistant Professor Emeritus, effective December 1, 1994.

MARY LEE LOFLAND, Ohio State University Extension, with the title Instructor Emeritus, effective January 1, 1995.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-89

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

George R. Gist

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 8, 1995, of George R. Gist, Director Emeritus in the Ohio State University Extension.

Dr. Gist was born in Wellsburg, West Virginia. He completed his B.S. in Agriculture at West Virginia University in 1942, his M.S. in Agronomy from West Virginia University in 1947, and the Ph.D. in Agronomy from Purdue University in 1956.

Professor Gist began his Extension career in Ohio on July 1, 1947 as the Associate County Extension Agent in Jefferson County. On May 1, 1951, he became an Extension Agronomist. From October 1961 to October 1963 he worked as an agronomist at Punjab Agricultural University in India. He then returned to OSU and worked as an Extension Agronomist until October 1967 when he returned to India and worked for two years as the administrative consultant and Chief of Party at the University of Udaipur. On March 1, 1970, he became Assistant Director for Extension Administration. He held this position until July 1, 1975 when he was appointed Associate Director for Extension. On July 1, 1983, he became Director of Extension and held this position until his retirement on August 31, 1983.

Dr. Gist's contributions in providing excellent Extension educational programs in agricultural research, and teaching, as well as his tenure as an Extension administrator during his career, earned him the respect and admiration of co-workers and associates throughout the state, country, and world. He received numerous awards during his career with Extension at The Ohio State University. One such award was the national Distinguished Service Ruby Award in 1980. This is the highest national award given annually to someone in the Extension Service.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Ira A. Gould, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 5, 1994, of Ira A. Gould, Jr., Professor Emeritus in the Department of Food Science and Technology and the Ohio State University Extension.

Professor Gould (Ira to his colleagues and "The Great White Father" to his students) was born in Atchinson, Kansas, on September 28, 1905. He received a B.S. in Agriculture from West Virginia University in 1931; an M.S. in Dairy Manufacturing from Michigan State University in 1933; and a Ph.D. from the University of Wisconsin in 1938.

Dr. Gould began his career as a research assistant in the Experiment Station at Michigan State University in 1931. He served as Instructor and Associate Professor in the Department of Dairy Manufacturing at Michigan State University from 1933 until 1944. In 1944, he moved to the Dairy Food Department at the University of Maryland, where he became Chairman in 1946. He left Maryland in 1949 to become Professor and Chairman of the Dairy Technology Department at The Ohio State University, where he served as Chairman for the next 21 years. During his tenure, he succeeded in gaining national and international recognition for the Dairy Technology Department in education, research, and extension. From 1970 to 1973, he served as Chief of Party for an Ohio State University AID mission to India, where he helped develop the Karnal Dairy Technology Institute.

Professor Gould was very active in the American Dairy Science Association where he served as Vice President in 1955 and President in 1966. The American Dairy Science Association awarded him its highest honor in 1966, The Award of Honor. He was also a member of a number of other professional societies, which included: the Institute of Food Technologists; the Association for the Advancement

RESOLUTIONS IN MEMORIAM (contd)

Ira A. Gould, Jr. (contd)

of Science; the American Chemical Society; and the International Association of Milk, Food, and Environmental Sanitarians.

Dr. Gould was known and respected internationally for his research on the biochemical, physicochemical and microbiology of milk and dairy foods. Active in international dairy technology affairs, he was a United States Delegate to the XIV, XV, and XVI World Dairy Congresses held in Europe. He was a consultant to UNICEF and to the World Food and Agricultural Organization.

Professor Gould made contributions especially to dairy chemistry. His work on heat treatment of milk provided a basic understanding of the mechanisms of heat induced changes in proteins that helped in the development of high temperature pasteurization of fluid dairy foods. This work was the basis of his being awarded the Borden Award in Dairy Chemistry by the American Chemical Society in 1946.

Under his leadership, the Department of Dairy Technology made many significant advances, including the pioneering work that led to the automation of the dairy industry.

On behalf of the University, the Board expresses to the family of Professor Gould its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Harriet M. Green

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 23, 1994, of Harriet M. Green, Instructor Emeritus of the Ohio State University Extension.

Miss Green was born February 28, 1905, in Doland, South Dakota. She completed her B.S. in Home Economics at The Ohio State University in 1935 and her M.A. from Columbia University in 1952.

Harriet Green began her Extension career in Ohio, on February 17, 1936, as the Assistant Home Demonstration Agent in Franklin County. In 1936, she became Home Demonstration Agent in Coshocton County and held this position until her retirement in 1966. Miss Green's contributions in providing excellent Extension educational programs in home economics during her career earned her the respect and admiration of co-workers and associates throughout the State.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Mary Overmyer King

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 25, 1994, of Mary Overmyer King, Assistant Professor in the Ohio State University Extension.

Mary King was born on September 26, 1952, in Toledo, Ohio. She received her Bachelor's and Master's degrees from The Ohio State University in 1976 and also attended the University of Michigan as a Medical Dietician Intern.

Professor King joined the faculty of The Ohio State University in 1980 as an Instructor with the Ohio State University Extension in Crawford County as County Extension Agent in Home Economics. She

RESOLUTIONS IN MEMORIAM (contd)

Mary Overmyer King (contd)

was nationally known for dedicated and innovative teaching in the areas of 4-H Youth Development, leadership skills for youth, nutrition and health education. Many of her classes targeted at-risk youth and adults. She also served as the chair of the Crawford County Extension office. Professor King will be missed by her students and peers alike.

Ms. King was active in several professional organizations and was serving her second term as vice president of the National Association of Extension Home Economists. She had also served as an officer with the Ohio Cooperative Extension Agents Association; was past president of the Ohio Nutrition Council; and held memberships in the Society for Nutrition Education and the American Dietetic Association.

On behalf of the University, the Board of Trustees expresses to the family of Professor King its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Anthony C. Riccio

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 10, 1993, of Anthony Riccio, Professor Emeritus in the Department of Educational Services and Research.

Anthony Riccio received his Ph.D. in Education from The Ohio State University. He joined the faculty at Ohio State in 1961 and served with distinction until his retirement in 1985. Professor Riccio was a distinguished faculty member in the areas of school counseling and former president of the Association for Counselor Education and Supervision.

Dr. Riccio was also a prolific writer, and served in numerous leadership roles in the nation and in Ohio. He devoted many years of service to the Columbus community. He will be remembered not only as an outstanding scholar and teacher, but as an insightful and witty observer of higher education and of the College.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Riccio its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Lucy Roy Sibley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 26, 1994, of Lucy Roy Sibley, Professor in the Department of Textiles and Clothing, and Acting Chairperson of the Departments of Textiles and Clothing, and Family Resource Management.

Dr. Sibley was born on June 10, 1934, in Fayetteville, Arkansas. She received her Bachelor of Science and Master of Science degrees from Auburn University in 1956 and 1958 respectively. Dr. Sibley received her Ph.D. in historic and ethnic textiles in 1981 from the University of Missouri-Columbia.

Dr. Sibley joined the faculty at The Ohio State University as Associate Professor in 1984. She was appointed Chairperson of the Department of Textiles and Clothing in 1985 and reappointed in 1991. She was promoted to Professor in 1988. Dr. Sibley was also recently appointed to lead the

RESOLUTIONS IN MEMORIAM (contd)

Lucy Roy Sibley (contd)

Departments of Textiles and Clothing, and Family Resource Management as the two departments embarked on merging into the Department of Consumer and Textile Science.

Professor Sibley was internationally known for her pioneering research on the role of textiles in prehistoric societies. In her work, she used fragments of textiles to reconstruct evidence of past behavior associated with cultural groups. Contributing to the understanding of utilization and function of textiles in the past. Her work encompassed a wide-range of periods of history and geographical locations with particular emphasis on Native American textiles from the Hopewell and Mississippian periods, fifth century Coptic textiles, and Shang period silk pseudomorphs. Dr. Sibley's ability to synthesize data from a variety of sources led to new insights into textiles, clothing, and lifeways of peoples of the past.

Lucy Sibley was a gifted teacher and guided both undergraduate and graduate education while at the University. She encouraged and collaborated with colleagues, and helped develop policy changes affecting 330 undergraduate students.

Active in many professional organizations in her field, Dr. Sibley held membership in the International Textiles and Apparel Association; the Costume Society of America; and the American Home Economics Association. She was also a member of many honorary societies including Phi Kappa Phi, Eta Sigma Phi, and Mortar Board.

Lucy Sibley contributed an enormous amount of time and service to the University. She was Chair, on the Council on Academic Excellence for Women 1993-94, and Chair-elect 1992-93. She served on the University Distinguished Scholar Selection Committee, University Post Doctoral Fellowship Selection Committee, Selection Committee for University Fellowship Selection Committee and the Selection Committee University Distinguished Scholar. Dr. Sibley served a key role in her association with the Friends of the Historic Costume and Textiles Collection, a volunteer organization established to support educational programs in the Department of Textiles and Clothing while providing an outreach to the community.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

This morning the Student Affairs Committee heard from Dr. Martha Garland and Mr. Eric Busch, co-chairs for the Committee on the Undergraduate Experience. That Committee was appointed last spring by Vice President David Williams and Provost Sisson to make recommendations for improvements for any and all aspects of the undergraduate experience at Ohio State. Unique to most committees that I've been affiliated with, this Committee is composed of an equal number of students, faculty, and staff, and in that capacity the students have worked as mentors to the faculty and staff members that they have been paired with. This has created a unique experience for the faculty and staff in that they have been able to see a different side to the undergraduate experience than one would commonly think of.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

This Committee is divided into four focus groups: academic experience, finances, physical environment, and wellness. Each of those individual focus groups has developed its own areas of particular concern. I was informed that each focus group meets weekly, or at times they may meet more often. This has required a great commitment on the part of the members of the Committee.

As an example of something that they have begun to examine and take action on, the finances subgroup has identified financial aid as an issue which is often a key to the students' success and retention here at the University. They have gotten the various offices within Financial Aid to communicate with one another to institute a process whereby Student Financial Aid services could be improved. They have done this in the hope that through this communication and through a combination of some reorganization -- and perhaps also the use of new technologies -- the various financial aid services could become truly user-friendly to the students.

Staff members could solve some of the problems for the students, saving students from the many steps that they have to take a lot of times on their own. That way, these connections would be providing better service for the students. It is kind of ironic that we had that presentation earlier involving the multiple and often unnecessary steps that are taken for a process that hopefully can be maintained as a very simple one for the students.

With regard to new technologies, Mr. Busch presented a situation where electronic information systems -- information kiosks for example -- could be very helpful to students and visitors, and would reduce the frustration of wondering where to go and who to speak to. It could also possibly answer the general, but often asked, questions and concerns students usually have to stand in line for, only to be redirected to yet another long line at another counter.

As a student, I think that this Committee is long overdue and it has begun to serve a purpose already. I hope to see continued improvements for undergraduates as a result of this Committee's work.

As always, we heard from the student government leaders. Unfortunately, we did not hear from the Council of Graduate Students. The Interprofessional Council's President, Aaron Granger, spoke on one issue mainly, and that was the funding of IPC officers. It is a large commitment on their part to take on and to maintain both their academic responsibilities, as well as their commitment to the Interprofessional Council. He said as of now there is no funding for Interprofessional Council officers and he brings this issue to the Board because he feels that he has exhausted all avenues to change this current status and to find funding for IPC officers. He said currently the leadership of both USG and CGS do receive some form of funding, whether it be in the form of stipends or tuition waivers. Mr. Granger feels that IPC selected officers should also be treated equally, in the sense that they should receive some form of compensation for the time and efforts that they put in. He did commend Vice President David Williams for his willingness to cooperate and attempt to help them in this process.

Steve Trenta, Vice President of USG, noted that only \$153,000 is currently allocated annually for funding of the three student governments, as well as over 300 registered organizations. That is the lowest in the Big Ten, the next closest is Penn State, which allocates \$450,000 annually. You can see the big difference between \$153,000 and \$450,000.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

Steve also informed us that Vice President Williams, this past Monday, allocated \$15,000 to implement a new student radio plan. He also let us know that USG holds its elections every spring quarter and currently the Elections Governance Board is gearing up for that election.

The Assembly is also dealing with a few issues. Currently, they are discussing the credit hour reduction -- Provost Sisson's initiative to possibly cut the required number of credit hours from 196 to 180. As an undergraduate, I can tell you it would definitely help undergraduate students graduate in the four years that we all think college should take to complete.

With regards to the new student union, Students for Students and USG are trying to come up with some kind of compromise and agreement whereby the Undergraduate Student Government's role will be more of an active one with Students for Students. USG stated that it is basically their interest to protect their collective bargaining rights which has created the dialogue between the two organizations.

That concludes my report.

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Thereupon the Board adjourned to meet Friday, March 3, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman